

SHORT TERM WORK PROGRAM

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SHORT TERM WORK PROGRAM

Introduction

The Short Term Work Program (STWP) is comprised of projects that are ongoing or should be launched over the next five years to further the goals of the plan. The STWP is organized by element and lists the timeline, lead partner, funding source, and cost estimates for each strategy.

Progress on the activities and goals established in this section will be tracked and reported on an annual basis.

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TRANSPORTATION

STRATEGY		TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE
T.1	Implement a Road Asset Management and Maintenance System to Prioritize Improvements	0-2 Years	Executive	General Fund	\$70,000
T.2	Implement Impact Fees for Infrastructure Installation Program	0-2 Years	Executive; Planning & Zoning	Staff Time	Staff Time
T.3	Apply for Funding for Streetscape Projects along Major Roadways (Highway 17, 21, 25, 80, 307)	0-5 Years	Executive	Staff Time; Grants	Project Dependent
T.4	Set Priorities for Local Transportation Investment & Expansion to include Public Transportation via CAT	0-2 Years	Executive; CAT	Staff Time	GC Staff; CAT Staff Time
T.5	Improve and/or Install Sidewalk Connections on High- way 17, 21, 80, 307 and Traffic Circle to Create Safer Areas for Pedestrian Connectivity City-wide	0-5 Years	Executive	Staff Time; Grants	Project Dependent
T.6	Establish a Community-Wide Pedestrian Network through Sidewalks to Adjacent and Nearby Residential and Commercial Districts	0-5 Years	Executive; Bike/Walk Savannah	General Fund; Grants	Project Dependent

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ECONOMIC DEVELOPMENT

STRATEGY		TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE
E.1	Expand Relationships with the Convention and Visitors Bureau to Promote Garden City	0-2 Years	Executive	General Fund; CVB	Staff Time
E.2	Adopt Incentives for Desirable Redevelopment & Infill Projects to Include Both Commercial & Affordable Housing Efforts	0-5 Years	Executive; Habitat for Humanity	Staff Time	Staff Time
E.3	Complete an Economic Development Plan to Include a Targeted Marketing Strategy for Desirable Retail & Commercial Development	0-5 Years	Executive	General Fund; CVB	\$45,000

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LAND-USE

STRATEGY		TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE
LU.1	Adopt Design Guidelines for Commercial and Industrial Areas where Higher Cost, Long-Term Business Investment is Anticipated	0-5 Years	Planning & Zoning	General Fund; Grants	\$75,000
LU.2	Pursue Funding Opportunities for an Infrastructure Capital Improvement Project to Extend Water on to Highway 17 to Encourage New Residential Development	0-5 Years	Planning & Zoning	GEFA; Water/ Sewer Fund; Grants	\$5 Million
LU.3	Deter Development within High-Risk Flood Zones	0-2 Years	Executive	Staff Time	Staff Time
LU.4	Identify Areas of Blight and Determine Activities and Funding to Address Blight	0-5 Years	Executive	General Fund; Grants; Staff Time	Staff Time
LU.5	Demolish Abandoned Structures	0-5 Years	Planning & Zoning	General Fund	\$25,000/ Annually

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HOUSING

STRATEGY		TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE
H.1	Complete a Housing Study to Determine which Types and Styles of Affordable Housing Options are Most Needed to Allow and Accommodate Local Housing Needs	0-2 Years	Executive; Planning & Zoning	General Fund	\$50,000
H.2	Review Codes Related to Vacant Structures to Streamline Process for Enforcement or Acquisition	0-2 Years	Planning & Zoning	Staff Time; Consultant	\$20,000
H.3	Implement Mechanisms that will Assist in Rehabilitating Older Homes	0-5 Years	Garden City Housing Team	Staff Time; Grants	\$100,000/ Annually
H.4	Expand Senior Housing and Affordable Housing	0-2 Years	Private Developers	General Fund	Project Driven/ Private Dollar
H.5	Continue to Participate in the Chatham County—Savannah Land Bank Authority	0-5 Years	Planning & Zoning	Staff Time	Staff Time

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NATURAL RESOURCES

STRATEGY		TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE
NR.1	Evaluate Water Quality BMPs Around Salt Creek & Pipemakers Canal Watersheds	0-2 Years	Executive; Drainage	Stormwater Utility	\$10,000
NR.2	Improve Greenspace, Parks, and Public Facilities to Maintain the High Desirability of the Areas	0-5 Years	Executive	Stormwater Utility	\$20,000/ Annually

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QUALITY OF LIFE

STRATEGY		TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE
Q.1	Complete a Historic Resources Survey for Garden City to Include a List & Accompanying Maps of Proposed Areas	0-2 Years	Executive; MPC	General Fund	\$4,000
Q.2	Create a Historic Preservation Commission (Bylaws, Manuals, Training, etc.)	0-5 Years	Executive; MPC	General Fund	\$18,000
Q.3	Create a Local Historic Preservation Ordinance (Including Neighborhood Meetings, et.)	0-5 Years	Executive; MPC	General Fund	\$12,000
Q.4	Apply for and Achieve Certified Local Government (CLG) Status	0-5 Years	Executive; MPC	General Fund	\$6,000
Q.5	Apply for grants for remaining portions of City not previously surveyed through CLG Program	0-5 Years	Executive; MPC	General Fund; Grants	\$3,500
Q.6	Market the City's Historic Resources	0-2 Years	Executive	General Fund; Grants; CVB	\$20,000

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General Government Services

STRATEGY		TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE
GG.1	Improve & Expand Communication with General Public & Residents to include mechanisms such as Town Hall Meetings & State of the City Address	0-2 Years	Executive; Mayor & Council	Staff Time	Staff Time
GG.2	Continue Partnership with County to Expand & Enhance Fiber Throughout the City	0-2 Years	Executive; IT	Staff Time	Staff Time
GG.3	Enhance Existing Broadband Service to Improve Quality of Service for Residents & Businesses	0-5 Years	Executive; IT	Staff Time; General Fund; Grants	Staff Time
GG.4	Plan & implement Solar Powered Lighting Opportunities for Main Roadways	0-5 Years	Executive; Public Works	Staff Time; General Fund; Grants	\$10,000/Annually
GG.5	Install More Street Lighting Throughout City	0-5 Years	Executive; Public Works; GA Power	Staff Time; General Fund; Grants	\$10,000/Annually
GG.6	Update Noise Ordinance	0-5 Years	Executive; GC Police	Staff Time; General Fund	Staff Time
GG.7	Complete a Staff Compensation Evaluation Every 3 Years	0-5 Years	Executive; Human Resources	General Fund	\$20,000
GG.8	Complete a Residential Customer Service Survey	0-2 Years	Executive; Water/ Sewer Billing	Staff Time	Staff Time

Public Safety

Strategy		Timeline	Lead Partner	Funding Source	Cost Estimate
PS.1	Increase Neighborhood Police Patrols	0-2 Years	Police	Staff Time; General Fund	Staff Time
PS.2	Increase Police Traffic Enforcement	0-2 Years	Police	Staff Time; General Fund	Staff Time
PS.3	Apply for Grants to Install Police Surveillance Cameras	0-2 Years	Police	General Fund; Grants	Staff Time
PS.4	Install Police School Zone Cameras	0-5 Years	Police	Staff Time; General Fund	Staff Time
PS.5	Enhance Public Safety Staff Recruitment Program	0-2 Years	Police; Human Resources	Staff Time; General Fund	Staff Time
PS.6	Implement Citizen Engagement Programs and Enhance Public Safety Staff Interaction to Communicate with Public	0-2 Years	Police	Staff Time; General Fund	Staff Time
PS.7	Enhance Police Crime Prevention Programs	0-2 Years	Police	Staff Time; General Fund	Staff Time

Public Works

Strategy		Timeline	Lead Partner	Funding Source	Cost Estimate
PW.1	Improve Ditch & Right-of-Way Maintenance	0-2 Years	Public Works	Stormwater Utility	Staff Time
PW.2	Routinely Conduct a Utility Rate Study to Ensure Affordable Rates are Maintained	0-5 Years	Executive; Water/ Sewer/Stormwater	Water/Sewer Fund; Stormwater Utility	\$5,000/ Annually
PW.3	Complete City-wide Water & Wastewater System Model	0-5 Years	Executive; Water/Sewer	Water/Sewer Fund	\$200,000
PW.4	Improve Water System Where Needed Throughout City	0-5 Years	Executive; Water/Sewer	Water/Sewer Fund	\$1 Million
PW.5	Purchase New Street Sweeper	0-5 Years	Public Works	Stormwater Utility	\$350,000
PW.6	Update the Stormwater Drainage Basin Master Plan	0-5 Years	Executive	Stormwater Utility	\$50,000
PW.7	Review Latest Data and Models to Determine the Impacts of Sea Level Rise on the City's Infrastructure & Population	0-5 Years	Executive	Stormwater Utility	\$20,000
PW.8	Develop a City-wide pavement management system to prioritize city streets for future work	0-2 Years	Executive; Public Works	General Fund	\$70,000

Recreation

Strategy		Timeline	Lead Partner	Funding Source	Cost Estimate
REC.1	Update the Existing Parks and Recreation Masterplan to Include Proposed Areas for Expansion & Improvements	0-2 Years	Executive; Recreation	SPLOST; General Fund; Grants	\$100,000
REC.2	Expand and Improve Recreational Facilities in Neighborhoods to Specifically Include Silk Hope and Rossignol Hill	0-5 Years	Executive; Recreation	SPLOST; General Fund	TBD; Final Project Scope
REC.3	Construct New Recreation Complex	0-2 Years	Executive; Recreation	SPLOST; General Fund	\$3.5 Million
REC.4	Increase Recreation Staffing	0-2 Years	Executive; Recreation	General Fund	\$100,000/Year
REC.5	Implement After School Programs	0-2 Years	Recreation	General Fund	Staff Time
REC.6	Identify Property for Acquisition as Community and Pocket Parks	0-2 Years	Executive; Recreation	SPLOST; General Fund	\$50,000
REC.7	Implement Senior Citizen Pick Up/Drop Off Service	0-2 Years	Recreation	General Fund	Staff Time
REC.8	Increase Parking at Bazemore Park	0-2 Years	Recreation	SPLOST; General Fund	\$250,000
REC.9	Garden City Gym & Stadium Rehabilitation	0-5 Years	Executive; Parks & Recreation	SPLOST; General Fund	\$500,000