

SHORT TERM WORK PROGRAM

09



SHORT TERM WORK PROGRAM

Introduction

The Short Term Work Program Element consists of projects that are ongoing or should be launched over the next five years to further the goals of the plan. The STWP is organized by element and lists the time line, lead partner, funding sources, and general cost estimates.

A Report of Accomplishments is also included in this element and tracks the progress on activities and goals established and will be reported on an annual basis.

GLOSSARY

The following symbols and terms are used in the Short Term Work Program; please refer back to this page with questions.

Cost Estimate	Range
ST	Staff Time
\$	Under \$100,000
\$\$	\$100,000—\$1,000,000
\$\$\$	\$1,000,000—\$10,000,000
\$\$\$\$	Over \$10,000,000

Abbreviation	Organization
BWS	Bike Walk Savannah
CAT	Chatham Area Transit Authority
CCCS	Consumer Credit Counseling Service of Savannah
CCDA	Chatham County District Attorney
CCSD	Chatham County Sheriff Department
CEMA	Chatham Emergency Management Agency
CGIC	Coastal Georgia Indicators Coalition
CHD	Coastal Health District
CHSA	Community Housing Services Agency
COC	Chamber of Commerce
CSAH	Chatham Savannah Authority for the Homeless
CWDB	Coastal Workforce Development Board
DCA	Georgia Department of Community Affairs
DCH	Georgia Department of Community Health
DDS	Georgia Department of Driver Services
DECAL	Georgia Department of Early Care and Learning
DOL	Georgia Department of Labor
DJJ	Department of Juvenile Justice
EOA	Equal Opportunity Authority

Abbreviation	Organization
EMS	Emergency Medical Services
FD	Fire Departments (Multi-Jurisdictional)
FEMA	Federal Emergency Management Agency
FOF	Friends of Forsyth
GA	State of Georgia
GADNR	Georgia Department of Natural Resources
GAEPD	Georgia Environmental Protection Division
GC	Georgia Conservancy
GCSB	Gateway Community Service Board
GDCS	Georgia Department of Community Supervision
GDOT	Georgia Department of Transportation
GEMA	Georgia Emergency Management Agency
GFC	Georgia Forestry Commission
GLT	Georgia Land Trust
GPA	Georgia Ports Authority
GSU	Georgia Southern University
HAS	Housing Authority of Savannah
HS	Healthy Savannah
HSF	Historic Savannah Foundation
HPD	DCA Historic Preservation Division
JA	Junior Achievement
LBA	Chatham & Savannah Land Bank Authority
LG	Local Government (Multi-Jurisdictional)
LH	Local Hospitals
LIB	Local Libraries
LIFE	Living Independence for Everyone

Abbreviation	Organization
MPC	Metropolitan Planning Commission
NPS	National Park Service
N/A	Non-Applicable
PD	Police Departments (Multi-Jurisdictional)
SACC	Savannah Area Chamber of Commerce
SBA	Savannah Business Alliance
SBAC	Small Business Assistance Corporation
SBDC	Small Business Development Center
SBEN	Small Business Entrepreneurial Network
SBHU	Savannah Behavioral Health Unit
SCCPSS	Savannah Chatham County Public School System
SEC	Savannah Entrepreneurial Center
SEDA	Savannah Economic Development Authority
SFC	Savannah Film Commission
SHPO	State Historic Preservation Office
SN	Safety Net Planning Board
SSU	Savannah State University
STC	Savannah Technical College
STF	Savannah Tree Foundation
SU	Step Up Savannah
UGAE	University of Georgia Extension Agency
USDOT	United State Department of Transportation
UWCE	United Way of the Coastal Empire



ECONOMIC DEVELOPMENT



VISION

In 2040...

Unincorporated Chatham County & Savannah are anchors to a thriving, business-friendly, regional economy in which all workers are prepared for quality jobs, and residents feel empowered to attain a high quality of life

GOALS:

1. Using accurate and reliable data, link current and projected needs of employers through the development of apprenticeship and vocational programs for the placement of individuals with quality employment leading to self-sufficiency
2. Foster a positive environment that provides opportunities for all businesses
3. Increase economic mobility by reducing barriers and creating opportunities for quality employment for young adults, the economically disadvantaged, justice involved, and individuals with behavioral health needs
4. Implement outreach and programming that leads to economically inclusive entrepreneurial growth and innovation through the enhanced presence of small business support services and collaboration among local businesses
5. Become a community with economically vibrant, safe neighborhoods and commercial centers

GOAL 1*Using accurate and reliable data, link current and projected needs of employers through the development of apprenticeship and vocational programs for the placement of individuals with quality employment leading to self-sufficiency*

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
E.1.1	Facilitate a network to align employers, training providers, and job seekers through incentives to connect training programs with living wage career opportunities	2022-2023	CGIC, CWDB, SACC, STC, SU	LG, Grants	ST
E.1.2	Increase the number of opportunities for job shadowing, internships, and apprenticeship programs, to meet the demand of Coastal Georgia, particularly targeted to youth and young adults	2022-2023	ASU, CGIC, CWDG, LG, SACC, SEDA	LG, Grants	ST
E.1.3	Increase capacity and opportunities for individuals to receive training to develop skills that lead to employment or entrepreneurship	2022-2026	CGIC, STC, EOA, SU	LG, Grants	\$
E.1.4	Create a working group of employers in support of employees being paid a living wage and having access to benefits	2022-2023	CGIC, CWDB, SACC, STC, SU, LG	LG, Grants	ST
E.1.5	Advocate for policies and programs to increase employment opportunities for returning citizens and implement strategies that promote hiring of people impacted by the criminal justice system	2022-2026	CGIC, CWDB, SACC, STC, SU, LG, CCSD, PD	LG, Grants	ST
E.1.6	Increase and improve broader collaboration between workforce development entities to link jobs to employees by using clearinghouse of apprenticeship and internship opportunities	2022-2023	CGIC, CWDB, SACC, STC, SU, LG	LG, Grants	ST

GOAL 2*Foster a positive environment that provides opportunities for all businesses*

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
E.2.1	Continue to facilitate the establishment of minority and women-owned businesses (M/WBE) as defined by the United States Small Business Administration Federal Contract Program	2022-2026	LG, SACC, SEDA, SBA, SBAC, SBDC, SBEN	N/A	ST
E.2.2	Identify and remove obstacles to existing and proposed businesses in targeted redevelopment areas	2022-2023	LG, SACC, SEDA, SBA	N/A	ST



GOAL 3

Increase economic mobility by reducing barriers and creating opportunities for quality employment for young adults, the economically disadvantaged, justice involved, and individuals with behavioral health needs

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
E.3.1	Provide connections to education and trades to help the economically disadvantaged, justice involved, and individuals with behavioral health needs by providing a community-based scholarship programs or similar incentives	2022-2023	CGIC, SACC, SEDA, SU, GDCCS, LG	LG, Grants	\$
E.3.2	Increase capacity of case management and mentorship to provide employment, wrap-around and support services for families	2025-2026	CGIC, HAS, SU, UW, LG	LG, Grants	\$\$
E.3.3	Increase awareness and use of tax incentives for employers serving and employing those who qualify under the Work Opportunity Tax Credit	2022-2023	CGIC, LG, SACC, SEDA	N/A	ST
E.3.4	Prioritize and implement meaningful action with the entire community that addresses patterns of racial and ethnic inequities in housing, nutrition, healthcare, economic mobility, and wealth building	2022-2023	CGIC, SEC, SACC, SEDA, LG	N/A	\$
E.3.5	Provide employers with best practices to increase retention and reduce turnover	2022-2023	CGIC, SEC, SEDA, SACC, LG	LG, Grants	\$
E.3.6	Increase awareness about, and access to, financial support services available to those living in the greatest impoverished zip codes	2022-2023	CGIC, HAS, SU, UW, LG	LG, Grants	\$
E.3.7	Increase programming for returning citizens including connections to mental health, housing, workforce development, and basic transitional needs, especially those at high risk to re-offend	2022-2026	CGIC, HAS, SU, UW, LG, PD, DJJ	LG, Grants	\$\$
E.3.8	Provide case management with education regarding best practices on the provision of services	2025-2026	CGIC, CWDB, HAS, SACC, STC, SU, LG	LG, Grants	\$\$
E.3.9	Explore funding mechanisms to provide additional financial support to a more diverse economy and establish action steps that will promote regional innovation	2022-2023	CGIC, SEDA, SACC, LG	LG, Grants	ST
E.3.10	Expand the local film industry	2022-2023	SEDA, SFC, LG	Private Partners, LG, Grants	\$\$

GOAL 4*Implement outreach and programming that leads to economically inclusive entrepreneurial growth and innovation through the enhanced presence of small business support services and collaboration among local businesses*

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
E.4.1	Increase efficiency of permitting and licensing policies for businesses through streamlining procedures and creating matching county and municipality requirements	2026	LG	LG	\$
E.4.2	Increase employee up-skilling opportunities for career progression	2022-2023	LG, SEDA, SBAC, SBDC, SBEN	LG	ST
E.4.3	Develop policy including incentives for start-up of small and existing businesses	2022-2023	LG, SBAC, SBDC, SBEN	LG	ST

GOAL 5*Become a community with economically vibrant, safe neighborhoods and commercial centers*

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
E.5.1	Promote mixed-use development where appropriate with densities higher than 25 units per acre to encourage safe, sustainable neighborhoods that also reduce dependency on vehicular transportation that generates greenhouse-gas emissions	2022-2023	MPC	N/A	ST
E.5.2	Propose a policy to prioritize active transportation infrastructure to facilitate walking, biking, and transit to commercial corridors	2022-2023	MPC, LG, CAT	LG	ST
E.5.3	Evaluate a policy to reduce regulatory barriers for new businesses by establishing "code-light zones."	2022-2023	MPC, LG	LG, Grants	ST
E.5.4	Evaluate flexible corridor-specific design standards to create attractive, functional, and harmonious buildings and public space	2025-2026	MPC, LG	N/A	ST



LAND USE



VISION

In 2040...

Unincorporated Chatham County & Savannah are healthy and safe places to live, work, play and raise a family, and have social and economic values that integrate the area's history, natural resources, efficient government, and public mobility system

GOALS:

1. Establish growth policies for the city of Savannah that seek to guide development and redevelopment in a responsible manner, encouraging compact development, walkable neighborhoods, increased connectivity, and open space preservation
2. Identify and prioritize future annexations that are regionally coordinated, and promote responsible growth
3. Utilize small area and corridor plans as a means to protect the character of existing areas and ensure new development is compatible
4. Continue to create innovative ways to connect people with places
5. Enhance the character and image of major corridors that implement the design and construction of safe, attractive, vibrant, and pedestrian-friendly streetscapes projecting a positive image while encouraging walking

GOAL 1

Establish growth policies for the city of Savannah that seek to guide development and redevelopment in a responsible manner, encouraging compact development, walkable neighborhoods, increased connectivity, and open space preservation

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
L.1.1	Ensure zoning ordinances provide for pedestrian-oriented, mixed-use development, and a mix of housing types	2022-2023	LG	Grants, LG, Public/Private Partnerships	ST
L.1.2	Refine ordinances to reduce on-site parking requirements and enhance walking and bicycling infrastructure that will help reduce emission-generating reliance on vehicles	2022-2023	MPC, LG	N/A	ST
L.1.3	Refine policies and ordinances to extend Complete Streets design principles into land development plans	2022-2023	MPC, LG	N/A	ST
L.1.4	Assemble stakeholders within neighborhoods and develop action plans to inform land use, housing, transportation, and economic development priorities emphasizing (1) the improvement of energy efficiency, (2) boosting the use of clean energy, and (3) reducing greenhouse-gas emissions	2022-2023	MPC, LG	N/A	ST
L.1.5	Develop a standard to evaluate public park and recreational area conditions and align efforts with the Forsyth Park Master Plan and the Chatham County Master Recreation Plan	2022-2023	CGIC, LG, BWS	Grants, LG, Public/Private Partnerships	\$

GOAL 2

Identify and prioritize future annexations that are regionally coordinated, promote responsible growth

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
L.2.1	Establish new public realm in areas adjacent to downtown Savannah	2022-2026	MPC, LG	SPLOST, Bonds, Grants	\$\$\$
L.2.2	Implement urban development plans for areas affected by the removal of the I-16 flyover and the construction of a new arena	2025-2026	CORE MPO, MPC, LG	SPLOST, Bonds, Grants	\$\$\$
L.2.3	Coordinate land use and transportation policies to ensure that transportation decisions, strategies, and investments are in support of land use objectives	2022-2023	CORE MPO, MPC, LG	SPLOST, Bonds, Grants	ST
L.2.4	Review land use policies and regulatory frameworks and update to ensure consistency with the community vision and compatibility with the referenced surrounding area	2025-2026	CORE MPO, MPC, LG	SPLOST, Bonds, Grants	\$
L.2.5	Develop an intergovernmental coordination plan/strategy with Savannah/Hilton Head International Airport (SHHIA) to ensure that the near term and long-term development plans of Chatham County/Savannah and the SHHIA are compatible	2022-2023	CORE MPO, MPC, LG	SHHIA Staff, LG	ST



GOAL 3*Utilize small area and corridor plans as a means to protect the character of existing areas and ensure new development is compatible*

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
L.3.1	Develop a set of criteria to determine which neighborhoods can benefit from action plans that address issues such as housing, vacant property, transportation, and quality of life	2022-2023	MPC, LG	N/A	ST
L.3.2	Assemble stakeholders within neighborhoods and develop action plans to inform land use, housing, transportation, and economic development priorities	2022-2023	MPC, LG	N/A	ST

GOAL 4*Continue to create innovative ways to connect people with places*

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
L.4.1	Create a Public Art Plan for the city and integrate permanent or rotating public art into the design of streetscapes and other public spaces	2022-2023	MPC, LG	LG	\$
L.4.2	Pursue opportunities for creative placemaking, including the use of vacant storefronts for temporary installations	2024-2026	MPC, LG	LG, Grants, Public/Private Partnerships	\$\$
L.4.3	Pursue opportunities to relocate overhead power lines underground, particularly on major commercial corridors	2022-2023	LG	LG, Grants, Public/Private Partnerships	\$\$\$

GOAL 5*Enhance the character and image of major corridors that implement the design and construction of safe, attractive, vibrant, and pedestrian-friendly streetscapes projecting a positive image while encouraging walking*

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
L.5.1	Incorporate distinctive pavement textures and colors in streetscape designs, particularly in areas with high levels of pedestrian and commercial activity	2026	MPC, LG	LG, Grants, Public/Private Partnerships	\$
L.5.2	Conduct a neighborhood-by-neighborhood assessment of streetscape conditions and develop a plan with costs to improve the visual quality along street systems	2025-2026	LG	LG, Grants, Public/Private Partnerships	\$\$



TRANSPORTATION



VISION

In 2040...

Unincorporated Chatham County & Savannah prioritize safe mobility for all users; offer efficient mobility options to support economic vitality; provide infrastructure that is sensitive to unique local characteristics; connect neighborhoods to education, employment, and services; and sustain environmental quality with clean mobility modes

GOALS:

1. Support safe, efficient, and sustainable transportation designs and improvements that enhance neighborhood connectivity for all modes of travel including pedestrians, bicyclists, transit riders, and motorists
2. Improve accessibility to employment centers, institutions, commercial corridors, and recreational facilities equitably through multi-modal connections, bikeways, trails and greenways
3. Maintain and preserve transportation infrastructure in a manner that protects unique regional characteristics, quality of life, and the environment
4. Maintain and enhance transportation infrastructure that supports and enables local, regional, and global economic vitality and competitiveness, productivity, and efficiency
5. Promote and provide equitable neighborhood connectivity and built environments that encourage active and healthy lifestyles through the strategic placement of bicycle and pedestrian pathways, public parks, enforcement of road regulations, and education about health benefits

GOAL 1

Support safe, efficient, and sustainable transportation designs and improvements that enhance neighborhood connectivity for all modes of travel including pedestrians, bicyclists, transit riders, and motorists

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
T.1.1	Identify opportunities to create multi-modal transportation that links employees to employers	2025-2026	LG, CAT, CORE MPO, MPC	SPLOST, LG	\$
T.1.2	Evaluate opportunities for road diets and traffic calming on existing streets and implement cost-feasible projects	2022-2026	LG, CAT, CORE, MPO, MPC, GDOT	LG	\$\$
T.1.3	Propose a policy to prioritize pedestrian infrastructure improvements (such as sidewalks and crosswalks) near homes, schools, bus stops, and commercial corridors	2022-2023	LG, CAT, CORE MPO, GDOT, MPC	SPLOST, LG	\$

GOAL 2

Improve accessibility to employment centers, institutions, commercial corridors, and recreational facilities equitably through multi-modal connections, bikeways, trails and greenways

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
T.2.1	Work with municipalities to explore funding options to expand public transportation for Chatham County	2022-2023	LG, CAT, CORE MPO	LG	ST
T.2.2	Identify funding to provide convenient pedestrian and bicycle access from public transportation termini to employment centers, institutions, commercial areas, schools, and recreational facilities	2022-2023	LG, CAT, CORE MPO, GDOT	N/A	ST
T.2.3	Refine policies to accommodate people with disabilities on all sidewalks and crosswalks	2022-2023	LG, CAT, CORE MPO	LG	\$
T.2.4	Evaluate enhancing the transit system to increase frequency and reliability on corridors with high densities of residents and jobs	2022-2023	LG, CAT, CORE MPO, GDOT	CAT, LG	\$\$\$
T.2.5	Prioritize the placement of bus route and schedule information digitally at every stop and provide real-time bus location and arrival information online	2022-2023	LG, CAT, CORE MPO	CAT, LG	\$
T.2.6	Identify funding to enhance the usefulness and appearance of bus stops by adding shelters, lighting, benches, wastebaskets, and other amenities	2022-2023	LG, CAT, CORE MPO	CAT, LG, Grants	\$\$
T.2.7	Evaluate new partnerships to expand transit service beyond current district and ridership	2022-2023	LG, CAT, CORE MPO, GDOT	LG	ST



GOAL 3

Maintain and preserve transportation infrastructure in a manner that protects unique regional characteristics, quality-of-life, and the environment to include the reduction greenhouse gas emissions

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
T.3.1	Establish criteria to evaluate road construction projects to ensure they are compatible with local characteristics with particular attention for historic areas and transportation amenity corridors	2022-2023	LG, CAT, CORE MPO	LG	ST
T.3.2	Evaluate the impact of Sea Level Rise on proposed transportation systems, particularly relating to improvements of existing roads, bridges, and related infrastructure	2022-2023	LG, CAT, CORE MPO, GDOT	LG	\$
T.3.3	Consider policy and infrastructure recommendations from the Freight Transportation Plan to enhance safety and efficiency	2022-2023	LG, CAT, CORE MPO, GDOT	LG	\$
T.3.4	Provide tax incentives for businesses that convert to using low-emission vehicles	2026	LG, CAT, CORE MPO, GDOT, COC, SEDA	LG, Public/Private Partnerships	\$

GOAL 4

Maintain and enhance transportation infrastructure that supports and enables local, regional, and global economic vitality and competitiveness, productivity, and efficiency

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
T.4.1	Implement policies that maintain and enhance an intermodal transportation system that sustains economic activity by linking trucking facilities, rail terminals, airports, and seaports with limited access roads	2026	LG, MPC, CORE MPO, GDOT	LG, SPLOST	\$
T.4.2	Incorporate shared vehicle ownership and the related infrastructure as an alternative mode of transportation including community storage/coral, charging stations, preferred parking for shared vehicles, etc.	2024-2026	LG, MPC, CORE MPO, GDOT	LG, Grants, Public/Private Partnerships	\$

GOAL 5

Promote and provide equitable neighborhood connectivity and built environments that encourage active and healthy lifestyles through the strategic placement of bicycle and pedestrian pathways, public parks, enforcement of road regulations, and education about health benefits

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
T.5.1	Adopt or update ordinances countywide, to include “Complete Streets” and Savannah’s Zoning Ordinance to meet national standards, giving all people safe, comfortable, convenient, and equitable access to community destinations and public places—whether walking, driving, bicycling, moving actively with assisting devices, or taking public transportation	2022-2023	CGIC, MPC, CORE MPO, BWS, CAT, LG	LG	ST
T.5.2	Work with Chatham Area Transit, municipalities, community organizations, and neighborhood associations to develop new routing plans that equitably and efficiently expand transit opportunities across Chatham County	2022-2023	CGIC, MPC, CORE MPO, BWS, CAT, LG	LG, CAT	\$
T.5.3	Provide public/private incentives to encourage an array of transit opportunities to include carpool, park and ride sites, public transit, and cycling for Chatham County residents who do not have access to personal motor vehicle transportation	2025-2026	CGIC, MPC, CORE MPO, BWS, CAT, LG, COC, SEDA	LG, CAT	\$\$
T.5.4	Develop a standard to evaluate public park and recreational area opportunities to provide high need communities with equitable, efficient, safe, and well-maintained access	2022-2023	CGIC, MPC, LG, BWS, PD, GLT	Grants, LG, Public/Private Partnership	\$\$
T.5.5	Explore alternate routes for heavy equipment, trucks, and those carrying hazardous material countywide	2025-2026	CORE MPO, LG, CEMA, DOT	Grants, LG, Public/Private Partnership	\$\$
T.5.6	Complete the primary loop (30 miles) of the Tide to Town Urban Trail System, including Truman Linear Park Trail and Springfield Canal Path/Heritage Trail, and expand the Tide to Town system plan to include countywide connectivity via implementation of the Chatham County Greenway Plan	2025-2026	CGIC, CORE MPO, BWS, LG	Grants, LG, Public/Private Partnership	\$\$\$
T.5.7	Increase driver education regarding non-motorized transportation users, including people biking and walking; provide consistent bicycle and pedestrian safety education	2022-2023	DDS, BWS, CAT	Grants, LG, Public/Private Partnership	\$\$
T.5.8	Strengthen ordinance regarding planting and replacement of trees; work to increase green space countywide	2022-2023	LG, MPC, STF, GLT, GC	Grants, LG, Public/Private Partnership	\$\$
T.5.9	Allocate funding to support the creation of places to bike or walk for people of all ages and abilities	2022-2026	CORE MPO, LG, GDOT	Grants, LG, Public/Private Partnership	\$\$\$
T.5.10	Establish goals, metrics, and benchmarks for equitable access to places to bike, walk, use public transportation, and access greenspace	2022-2023	CGIC, MPC, CORE MPO, BWS, CAT, LG, GDOT	Grants, LG, Public/Private Partnership	ST



HOUSING



VISION

In 2040...

Unincorporated Chatham County & Savannah achieve affordable, diverse and safe housing for their residents through efficient and effective policies and programs

GOALS:

1. Improve neighborhood stability where all residents, regardless of income, can occupy, maintain, and improve their homes without undue financial hardship
2. Increase supportive housing for special needs populations, such as individuals who are homeless, mentally ill, disabled, and residents in drug recovery
3. Increase affordable housing stock
4. Decrease homelessness

GOAL 1*Improve neighborhood stability where all homeowners, regardless of income, can occupy, maintain and improve their homes without undue financial hardship*

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE
H.1.1 Refine policies and ordinances to encourage the preservation and rehabilitation of existing housing units prioritizing improvement of energy-efficiency and conversion to clean-energy sources	2022-2023	LG, CHSA, HSF, HAS	LG, User Fees	ST
H.1.2 Gather information on best practices to encourage and improve housing counseling programs and ordinances	2022-2023	LG, CHSA, HAS, HSF	N/A	ST
H.1.3 Evaluate and consider policies that increase the range of approved home occupations	2022-2023	MPC, LG	N/A	ST

GOAL 2*Increase supportive housing for special needs populations, such as individuals who are homeless, mentally ill, disabled, and residents in drug recovery*

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE
H.2.1 Develop a supportive housing plan for special needs populations	2022-2023	LG, CHSA, HAS, LIFE, CSAH	LG, Grants	\$



GOAL 3 *Increase affordable housing stock*

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE
H.3.1 Develop a regional housing plan, prioritizing improvement of energy-efficiency and conversion to clean-energy sources	2022-2023	LG, CHSA, HAS	LG, Grants	\$
H.3.2 Evaluate an inclusionary zoning policy as a way to increase the supply of affordable housing	2022-2023	MPC, LG	LG	ST
H.3.3 Adopt policies and ordinances to allow for a wider variety of housing types to be built in existing neighborhoods	2022-2023	MPC, LG	LG	ST
H.3.4 Evaluate policies and ordinances that allow infill development using unconventional housing styles such as "tiny homes", storage containers, and prefabricated homes	2022-2023	MPC, LG, HAS	LG	ST
H.3.5 Reduce housing vacancy and dilapidation conditions of housing stock	2022-2023	MPC, LG, HAS	LG, Grants	\$
H.3.6 Evaluate the vulnerability of proposed residential and commercial developments to increased flooding due to sea-level rise and other impacts of climate disruption, such as increased storm-intensity, storm-surge, and higher temperatures	2022-2023	LBA, LG, CHSA	Grants, LG, Public/Private Partnerships	\$\$
H.3.7 Expand the amount of affordable housing options for the growing number of seniors	2022-2023	MPC, LG, HAS	Grants, LG, Public/Private Partnerships	\$\$\$

GOAL 4*Decrease homelessness*

STRATEGY		PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE
H.4.1	Adopt a formal strategic homeless housing action plan	2022-2023	LG, CSAH, CHSA, HSF, HAS, LBA	LG, Public/Private Partnership	\$\$
H.4.2	Encourage local leaders to publicly commit to and coordinate efforts on ending chronic homelessness	2022-2023	LG, CSAH, HSF, HAS	N/A	ST
H.4.3	Increase outreach, in-reach, and engagement efforts to link homeless individuals to the housing and service interventions available in the community	2022-2023	CSAH, LG, CHSA, HAS, LH, PD, EMS, FD	LG, Public/Private Partnership, Grants	\$\$
H.4.4	Implement a housing-first system orientation and response	2025-2026	CSAH, LG, CHSA, HAS	LG, Public/Private Partnership, Grants	\$\$\$
H.4.5	Prioritize housing placement for homeless veterans	2022-2023	CSAH, LG	LG, Public/Private	\$\$\$



NATURAL RESOURCES



VISION

In 2040...

Unincorporated Chatham County & Savannah are enhanced by the protection and maintenance of natural resources and ecosystems

GOALS:

1. Protect the public health, safety, and welfare of residents from flood hazards
2. Improve public education and outreach efforts related to water, flooding, and hazards
3. Implement plans, policies, and property protection to reduce potential damages from climate change
4. Conserve and protect potable water sources to ensure adequate drinking water supplies for existing and future residents
5. Preserve and enhance scenic views
6. Conserve existing tree canopy and require planting of additional native trees during the development process to mitigate negative impacts of stormwater runoff, heat islands, reduced air quality, and loss of tree species from rising ambient temperatures
7. Improve the ability of the community to adapt to changing natural and built environments
8. Manage the impacts of climate change as it relates to land use and development through mitigation and adaptation measures
9. Develop brownfields for productive uses
10. Proactively manage stormwater runoff
11. Implement a municipal clean energy action plan

GOAL 1

Protect the public health, safety, and welfare of residents from flood hazards

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
N.1.1	Strengthen policies and ordinances limiting allowable impervious coverage for new development	2025-2026	LG, MPC	N/A	ST
N.1.2	Develop a long-range regional plan for sea level rise that evaluates multiple adaptation and mitigation methods with short, medium, and long-term goals for implementation	2025-2026	LG, MPC, CEMA, CORE MPO, GDOT	LG, Public/Private Partnership, Grants	\$\$
N.1.3	Prevent damage to existing development and infrastructure from the impacts of sea level rise and consider sea level rise in future infrastructure investments and site development	2024-2026	LG, MPC, CEMA, CORE MPO, GDOT	LG, Public/Private Partnership, Grants	\$\$\$\$
N.1.4	Retrofit and/or protect critical and essential facilities and infrastructure from flood damage	2022-2026	LG, MPC, CEMA, CORE MPO, GDOT	LG, Public/Private Partnership, Grants	\$\$\$\$
N.1.5	Implement more stringent development standards to conserve undeveloped land and preserve open space areas, especially sensitive natural areas, to prevent impacts from flood waters and rising sea levels	2022-2023	LG, MPC	LG, Public/Private Partnership, Grants	\$
N.1.6	Facilitate mitigation actions on flood prone properties and Special Flood Hazard Areas by leveraging local, state, and federal grant funding	2022-2026	LG	LG, Public/Private Partnership, Grants	\$\$\$
N.1.7	Amend floodplain ordinances to add standards to prevent fill and drainage of wetland portions of the floodplain	2022-2023	LG, MPC	LG	ST
N.1.8	Amend subdivision and planned unit development codes to encourage clustering of buildings on upland sites and to require dedication or permanent preservation of wetland areas	2022-2023	LG, MPC	LG	ST
N.1.9	Amend the Savannah building code to provide a higher standard of flood protection by requiring an additional 1 foot of freeboard above the base flood elevation (BFE) in flood prone areas	2022-2023	LG, MPC	LG	ST
N.1.10	Amend building codes to control and strengthen development on hydric soils and in flood hazard areas	2022-2023	LG, MPC	LG	LG
N.1.11	Plan and direct new infrastructure (roads, water, sewer, hospitals, housing) only in areas where new growth is appropriate	2022-2023	LG, MPC	LG	LG



GOAL 2*Improve public education and outreach efforts related to water, flooding, and hazards*

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
N.2.1	Identify funding for the Chatham County Resource Protection Commission and its land conservation efforts that include protecting high priority habitats	2025-2026	LG, MPC, GADNR	SPLOST, Grants, LG, Public/Private Partnership	\$
N.2.2	Develop a plan to repurpose publicly owned natural areas and open spaces to provide permanently protected habitat areas and public recreational spaces	2025-2026	LG, MPC, GC, GLT, GADNR	LG, Public/Private Partnership, Grants	\$
N.2.3	Expand the City's flood hazard communication and outreach program	2022-2023	LG, CEMA	LG, Public/Private Partnership, Grants	\$\$
N.2.4	Encourage residents to undertake mitigation projects on individual properties by utilizing education and outreach tools	2022-2023	LG, GA, STF, GADNR	LG, Public/Private Partnership, Grants	\$
N.2.5	Develop partnerships with schools, churches, and community organizations to broaden public education and outreach efforts on flooding and natural hazards	2022-2023	LG, GA, FEMA, GAEPD, GADNR	LG, Public/Private Partnership, Grants	\$
N.2.6	Educate the public on stormwater management techniques and the benefits of acknowledging water as a critical resource to be protected and managed	2022-2023	LG, GA, GAEPD, GADNR	LG, Public/Private Partnership, Grants	\$
N.2.7	Develop and expand educational outreach materials to non-English speaking populations	2022-2023	LG, GA, GADNR	LG, Public/Private Partnership, Grants	\$

GOAL 3

Implement plans, policies, and property protection to reduce potential damages from climate change

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
N.3.1	Develop policies to facilitate coastal ecosystem migration through the maintenance and restoration of open space	2023-2026	LG, MPC, GA, GADNR, DCA	LG, Public/Private Partnership, Grants	\$
N.3.2	Utilize the most current data and projections to evaluate existing plans, policies, and regulations to ensure that they are up to date and consistent with current best practices	2023-2026	LG, MPC, GA, GADNR, DCA	LG, Public/Private Partnership, Grants	\$\$
N.3.3	Implement policies and standards that prevent private or public investments in areas most at risk of damage	2024-2026	LG, MPC, GA, GADNR, GDOT, GAEPD, DCA, CEMA	LG, Public/Private Partnership, Grants	\$
N.3.4	Identify new mitigation measures, technologies, and practices for mitigating and adapting to climate change at the local level	2022-2023	LG, MPC, GA, GADNR, GDOT, GAEPD, DCA	LG, Public/Private Partnership, Grants	\$
N.3.5	Incorporate climate change into the everyday review, design, and planning process with regards to potable water, wastewater, stormwater, comprehensive planning, transportation, and emergency management	2022-2023	LG, MPC, GA, GADNR, GDOT, GAEPD, DCA, CEMA	LG, Public/Private Partnership, Grants	\$
N.3.6	Prioritize critical facilities and infrastructure with projected sea level rise impacts for elevation and/or relocation	2022-2023	LG, MPC, GA, GADNR	LG, Public/Private Partnership, Grants	\$
N.3.7	Develop and implement growth management policies to guide new development away from current or future high-risk areas	2025-2026	LG, MPC, GA, GADNR	LG, Public/Private Partnership, Grants	\$\$
N.3.8	Monitor shorelines and wetlands to identify and mitigate erosion hotspots	2022-2023	LG, MPC, GA, GADNR	LG, Public/Private Partnership, Grants	\$\$
N.3.9	Improve capabilities and coordination to implement hazard mitigation projects, programs, and activities	2022-2023	LG, MPC, GA, GADNR	LG, Public/Private Partnership, Grants	\$
N.3.10	Develop and implement an Open Space Plan for each jurisdiction as well as a countywide Open Space Plan building on the jurisdictional plans	2026	LG, MPC, GADNR	LG, Public/Private Partnership, Grants	\$\$
N.3.11	Enhance and update existing regulations to require and/or incentivize open space preservation	2022-2023	LG, MPC, GA, GADNR	LG, Public/Private Partnership, Grants	\$



GOAL 4*Conserve and protect potable water sources to ensure adequate drinking water supplies for existing and future residents*

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
N.4.1	Develop a long-range regional plan for sea level rise that evaluates multiple adaptation methods for potable water source protection and conservation	2022-2023	LG, GAEPD, DCA	LG, Public/Private Partnership, Grants	\$\$\$
N.4.2	Update the Red Zone Water Management Plan to determine total usage and the region's capacity for growth	2022-2023	LG, MPC, GA, GADNR, GDOT, GAEPD, DCA, CEMA	LG, Public/Private Partnership, Grants	\$
N.4.3	Reinstitute and dedicate funding for the Chatham County Resources Protection Commission (CCRPC) to prioritize land conservation for the protection of potable water sources	2026	LG, MPC, GADNR, GA, GLT	LG, Public/Private Partnership, Grants	\$\$\$
N.4.4	Update plans, policies, and regulations to adopt stringent best management practices regarding water usage and the protection of water sources during site development	2025-2026	LG, MPC, GA, GADNR, GDOT, GAEPD, DCA	LG, Public/Private Partnership, Grants	\$\$

GOAL 5*Preserve and enhance scenic views*

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
N.5.1	Conduct study of scenic views in the city and county to inform associated green space protection	2022-2023	LG, GA, GAEPD, GADNR, DCA	LG	\$
N.5.2	Partner with the National Park Service to conduct a planning study that identifies opportunities to significantly improve access to the river, canals, and greenway connections	2025-2026	LG, GA, GAEPD, GADNR, DCA	LG	\$
N.5.3	Partner with the National Park Service to pursue federal funding (such as a Federal Lands Access Program grant) to support implementation of trail connections to and along the historic areas of the county with connections to existing and future trails	2025-2026	LG, GA, GAEPD, GADNR, DCA	LG	\$

GOAL 6

Conserve existing tree canopy and require planting of additional native trees during the development process to mitigate negative impacts of stormwater runoff, heat islands, reduced air quality, and loss of tree species from rising ambient temperatures

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
N.6.1	Develop policies and procedures to improve tree preservation and replanting during development	2022-2023	LG, GFC, MPC, STF	LG	ST
N.6.2	Propose a No Net Loss policy to protect existing tree canopy	2022-2023	LG, GFC, MPC, STF	LG	ST
N.6.3	Implement tree canopy coverage standards for new development and internal practices	2022-2023	LG, GFC, MPC, STF	LG	\$
N.6.4	Complete a tree canopy inventory in each jurisdiction	2022-2026	LG, STF, GFC	LG, Public/Private Partnership, Grants	\$\$
N.6.5	Develop and implement urban forest management plans	2024-2026	LG, GFC, MPC, STF	LG, Public/Private Partnership, Grants	\$\$
N.6.6	Develop a program to reclaim lost tree lawns to start planting tomorrow's tree canopy	2024-2026	LG, GFC, MPC, STF	LG, Public/Private Partnership, Grants	\$\$



GOAL 7

Improve the ability of the community to adapt to changing natural and built environments

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
N.7.1	Identify ways to prepare for disruptive events and develop strategies for action in the face of uncertainty or unexpected events	2022-2023	LG, MPC, GA, GADNR, GDOT, GAEPD, DCA, CEMA	LG, Public/Private Partnership, Grants	\$\$
N.7.2	Enact policies to reduce carbon footprints	2022-2023	LG, MPC, GA, GADNR, GDOT, GAEPD, DCA, CEMA	LG, Public/Private Partnership, Grants	\$
N.7.3	Increase the use of renewable energy sources—solar, wind, hydropower, geothermal heat, and biomass	2022-2023	LG, MPC, GA, GADNR, GDOT, GAEPD, DCA	LG, Public/Private Partnership, Grants	\$\$\$\$
N.7.4	Acquire open space parcels of all sizes to convert to public parks, greenways, and conservation areas	2022-2023	LG, MPC, GA, GADNR, GDOT, GAEPD, DCA, CEMA	LG, Public/Private Partnership, Grants	\$\$\$\$
N.7.5	Improve data collection, dissemination, and redundancy use of critical systems and services use to reduce hazard impacts	2022-2023	LG, MPC, GA, GADNR, GDOT, GAEPD, DCA, CEMA	LG, Public/Private Partnership, Grants	\$\$\$
N.7.6	Promote less energy-intensive industries, cleaner fuels, technologies, and build strong energy-efficient policies	2022-2023	LG, MPC, GA, GADNR, GDOT, GAEPD, DCA, CEMA	LG, Public/Private Partnership, Grants	\$
N.7.7	Introduce and support new work habits for municipal staff, such as full or partial remote work mode, and by promoting a healthy and green way of life in society	2022-2023	LG, MPC, GA, GADNR, GDOT, GAEPD, DCA, CEMA	LG, Public/Private Partnership, Grants	\$
N.7.8	Evaluate and address solid waste control and disposal on a regional basis to allow for a more thorough approach to management, reduction, and continued capacity for coastal areas	2022-2023	LG, GA, Private Partners	LG, Public/Private Partnership, Grants	\$\$

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE
N.7.9	Explore composting alternatives for institutional, commercial, and residential areas	LG, GAEPD, Private Partners	LG	\$
N.7.10	Implement best practices to reduce air pollution	LG, EPD	LG, Public/Private Partnership, Grants	\$\$



GOAL 8

Resist the impacts of climate change they relate to land use and development through mitigation and adaptation measures

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
N.8.1	Discourage building in areas that are currently or are projected to be more vulnerable to climate change-related impacts. Making it easier to build in safer areas can help relieve pressure to develop in more vulnerable areas	2022-2023	LG, MPC, GA, GADNR, GDOT, CEMA	LG, Public/Private Partnership, Grants	\$
N.8.2	Coordinate land use and transportation infrastructure decisions and incorporate climate change projections into these decisions	2022-2023	LG, MPC, GDOT, CORE MPO	LG	ST
N.8.3	Ensure that public infrastructure is not designed for or constructed in areas prone to flooding or projected for future flooding	2022-2023	LG, MPC, GDOT	LG	ST
N.8.4	Reduce vehicle traffic by amending policies and regulations to remove barriers to movement between mixed uses in proximity of each other	2022-2023	LG, MPC, GDOT	LG	ST
N.8.5	Ensure that existing policies, plans, and regulations are consistent with best management practices of Smart Growth, energy efficiency and reduced greenhouse gas emissions. This can also help communities and their residents better cope with economic resiliency, drought, and extreme heat	2022-2023	LG, MPC, GA, GADNR, GDOT, GAEPD, DCA	LG, Public/Private Partnership, Grants	\$
N.8.6	Support compact and energy-efficient, green building techniques, which reduce emissions from both electricity generation and transportation	2022-2023	LG, MPC, GA, GADNR, GAEPD, DCA	LG, Public/Private Partnership, Grants	ST
N.8.7	Maximize the use of existing infrastructure and buildings while minimizing the costly conversion of undeveloped land at the periphery of a community	2022-2023	LG, MPC, GDOT	LG, Public/Private Partnership, Grants	\$
N.8.8	Preserve green space and large, contiguous areas of open space, which can sequester CO ² , by conserving ecologically valuable land and promoting development in previously developed areas, which helps reduce pressure to build on undeveloped land	2022-2023	LG, MPC, GA, GADNR, GDOT	LG, Public/Private Partnership, Grants	\$\$\$

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
N.8.9	Restore and preserve wetlands to act as a buffer and allow for infiltration and runoff storage, thus protecting areas from flooding	2022-2023	LG, MPC, GA, GADNR, GDOT, GAEPD, DCA, CEMA	LG, Public/Private Partnership, Grants	\$
N.8.10	Maintain adequate and open floodplains to prevent property damage from floodwaters and natural shoreline migration due to sea level rise	2022-2026	LG, MPC, GA, GADNR	LG, Public/Private Partnership, Grants	\$\$

GOAL 9 *Develop brownfields for productive uses*

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
N.9.1	Integrate brownfields into infill and new development	2024-2026	LG, SEDA, Private Development	SEDA, Private Development	N/A
N.9.2	Define appropriate, productive reuse options, ranging from open space to mixed-use developments, that meet the needs of existing and future residents	2022-2023	LG, MPC, SEDA	LG, Public/Private Partnership, Grants	ST
N.9.3	Develop plan/strategy to identify all existing or potential brownfields	2022-2025	LG, GAEPD, SEDA, MPC	LG, Public/Private Partnership, Grants, GA	\$\$
N.9.4	Find funding sources to assist in the assessment, cleanup, and/or redevelopment of brownfield sites	2022-2023	LG, MPC, SEDA	LG, Public/Private Partnership, Grants	ST
N.9.5	Remove barriers to the redevelopment of brownfields and encourage their redevelopment in ways that meet the needs of residents and promote a healthy community and vibrant economy	2022-2023	LG, MPC, SEDA	LG, Public/Private Partnership, Grants	ST



GOAL 10 *Proactively manage stormwater runoff*

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
N.10.1	Manage stormwater runoff on a regional basis	2022-2026	LG, MPC, GA, GADNR	LG, Public/Private Partnership, Grants	\$\$
N.10.2	Implement a stormwater utility for the continued maintenance, management, and treatment of city and county stormwater systems	2025-2026	LG, MPC, GA, GADNR, GAEPD	LG, Public/Private Partnership, Grants	\$\$
N.10.3	Remove barriers to innovative and creative solutions to manage stormwater runoff	2022-2023	LG, MPC, GA, GADNR, GAEPD	LG, Public/Private Partnership, Grants	\$
N.10.4	Coordinate local Open Space Plans with regional Green Infrastructure Plans	2025-2026	LG, MPC, GA, GADNR	LG, Public/Private Partnership, Grants	\$
N.10.5	Upgrade stormwater systems to better manage heavier storm flows and expand the use of green infrastructure to reduce the amount of runoff from paved surfaces	2022-2026	LG, GAEPD	LG, Public/Private Partnership, Grants	\$\$\$\$
N.10.6	Raise stormwater systems to appropriately plan for future sea level rise projections	2026	LG, GAEPD	LG, Public/Private Partnership, Grants	\$\$\$\$
N.10.7	Implement incentives to protect wetlands from development and promote the expansion and reclamation of existing wetlands	2026	LG, MPC, GA, GADNR	LG, Public/Private Partnership, Grants	\$\$
N.10.8	Gather data and implement best practices to reduce illegal dumping and the related point source pollution throughout Chatham County	2022-2023	LG, PD, GAEPD	LG	ST

GOAL 11 *Implement a municipal clean energy action plan*

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
N.11.1	Implement policy to prohibit single use plastics within all municipally owned properties	2022-2023	LG	N/A	ST
N.11.2	Evaluate municipal buildings for clean-energy retrofits	2022-2023	LG	LG, Grants	\$
N.11.3	Prioritize resources to train and hire local residents to participate in the energy conservation, energy efficiency, and clean energy workforce	2022-2023	LG, SEDA, STC	LG, Public/Private Partnership, Grants	\$\$
N.11.4	Facilitate energy efficiency upgrades	2022-2026	LG, GA	LG, Public/Private Partnership, Grants	\$\$\$
N.11.5	Evaluate and implement opportunities for clean transportation	2022-2026	LG, GDOT, GA	LG, Public/Private Partnership, Grants	\$\$
N.11.6	Prioritize and fund clean energy retrofits/installations in low-income communities	2025-2026	LG, GA	LG, Public/Private Partnership, Grants	\$\$\$
N.11.7	Gather information on incentives to support energy efficiency and natural resource protection in new construction	2022-2023	LG, MPC, GA, GAEPD, GADNR, DCA	LG	ST
N.11.8	Assess existing local and state policies to identify and address policy barriers and gaps to supporting municipal clean energy	2022-2023	LG, MPC, GA, PSC	LG	\$\$
N.11.9	Implement local policies that support municipal clean energy plan	2022-2026	LG, MPC	LG	ST



QUALITY OF LIFE



VISION

In 2040...

Unincorporated Chatham County & Savannah citizens achieve a superior quality of life within a safe, active, and healthy environment inclusive of the area's history, natural resources, public mobility, and efficient government



Historic Resources



Education



Community Health



Public Safety



Broadband & Fiber Optics

HISTORIC RESOURCES

GOAL 1

Survey culturally, historically, and architecturally significant sites, buildings, and structures in unincorporated Chatham County and Savannah

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
HP.1.1	Work with Chatham County to reinstate its status as a Certified Local Government	2022-2023	LG, MPC	LG, Grants	\$
HP.1.2	Complete surveys in areas that have been identified as at-risk or historically underrepresented	2024-2026	LG, MPC, SHF	LG, Grants	\$
HP.1.3	Update the Historic Site and Monument Commission's Master Plan and Guidelines and provide on-going updates to the maps and lists of the monuments, markers, and public art within Chatham County and Savannah	2022-2024	LG, MPC	LG, Grants	\$
HP.1.4	Establish on-going outreach initiatives to engage with and educate the community on the importance of historic preservation efforts	2022-2023	LG, MPC, SHF	LG, Grants	\$
HP.1.5	Align City of Savannah historic protection efforts with the Forsyth Master Plan	2022-2023	LG, MPC, SHF, FOF	LG, Grants Public/Private Partnerships	\$

GOAL 2

Incorporate affordable housing strategies into current and future preservation plans

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
HP.2.1	Broaden partnerships with community planning and housing agencies in Chatham County and Savannah to combine preservation and affordable housing efforts	2022-2023	LG, MPC, HAS, CHSA, LBA, SHF	LG, Grants, Public/Private Partnerships	\$
HP.2.2	Identify where increased flexibility in preservation practices is appropriate to retain existing affordable housing and promote additional affordable housing	2022-2023	LG, MPC, HAS, CHSA, LBA, SHF, HPD	LG, Grants, GA, Public/Private Partnerships	\$



GOAL 3*Identify and address community health issues that impact historic preservation efforts and encourage healthy communities through historic preservation*

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
HP.3.1	Identify and address potential public health threats to preservation efforts	2025-2026	LG, MPC, HAS, CHD, SHF	GA, LG, Grants, Public/Private Partnerships	\$\$\$
HP.3.2	Create contingency plans to address the economic, operational, and social impacts on historic preservation associated with a public health emergency event	2022-2023	LG, MPC, HAS, CHSA, LBA, SHF	LG, Grants, Public/Private Partnerships	\$\$
HP.3.3	Promote and support reinvestment in older and historic places as a key component of community resiliency	2022-2026	LG, MPC, HAS, HPD, SHF	GA, LG, Grants, Public/Private Partnerships	\$

GOAL 4*Identify and address climate resiliency strategies and incorporate them into a climate resiliency plan for unincorporated Chatham County and Savannah's historic and cultural resources*

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
HP.4.1	Incorporate historic and cultural resources into disaster planning strategies	2022-2023	LG, MPC, HPD, SHF, CEMA	GA, LG, Grants, Public/Private Partnerships	\$
HP.4.2	Identify and address strategies for increasing the resiliency of historic and cultural resources	2022-2023	LG, MPC, HAS, HPD, SHF, CEMA	GA, LG, Grants, Public/Private Partnerships	\$\$\$
HP.4.3	Establish a clear process for the protection and management of historic resources in the result of a natural disaster	2022-2023	LG, MPC, CEMA	GA, LG, Grants, Public/Private Partnerships	\$

GOAL 5*Broaden historic preservation efforts to highlight and include historically underrepresented stories, sites, and communities*

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
HP.5.1	Review and modify practices that impede the identification, nomination, and designation of historic places meaningful to underrepresented communities	2022-2026	LG, MPC, HPD, SHF	GA, LG, Grants, Public/Private Partnerships	ST
HP.5.2	Develop and implement new tools for the identification of intangible resources	2023-2026	LG, MPC, HPD	GA, LG, Grants, Public/Private Partnerships	\$
HP.5.3	Follow and expand upon the recommendations of the Savannah Civil War Memorial Task Force	2022-2023	LG, MPC	GA, LG, Grants, Public/Private Partnerships	\$

GOAL 6*Create new and support existing heritage tourism programs in unincorporated Chatham County and Savannah in order to highlight their cultural and historic heritage*

STRATEGY		PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE
HP.6.1	Expand heritage tourism programming in Chatham County	2022-2023	LG, MPC, SHF, COC, SEDA	LG, Grants, Public/Private Partnerships	\$\$
HP.6.2	Promote the economic and place-based benefits of heritage tourism to the public	2022-2023	LG, MPC, HPD, SHF, COC, SEDA	LG, Grants, Public/Private Partnerships	\$\$
HP.6.3	Align with the vision of the Savannah Ogeechee Canal Trail to expand the site's heritage tourism and preservation program	2022-2026	LG, MPC, HPD, SHF, COC	LG, Grants, Public/Private Partnerships	\$

GOAL 7*Promote the preservation and public awareness of culturally and archaeologically significant sites in unincorporated Chatham County and Savannah*

STRATEGY		PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE
HP.7.1	Survey, identify, and protect archaeological resources through legislation and other means	2025-2026	LG, MPC, SHF, HPD	LG, Grants, Public/Private Partnerships	\$\$
HP.7.2	Develop partnerships with community groups to develop an ethical process for discovery, storage, and ownership of archaeological artifacts	2022-2023	LG, MPC, SHF, HPD	LG, Grants, Public/Private Partnerships	\$
HP.7.3	Develop interpretive and educational materials, programs, and signage for identified cultural landscapes, prioritizing those that lack interpretive elements to include smartphone applications	2022-2023	LG, MPC, HPD, SHF	LG, Grants, Public/Private Partnerships	\$



EDUCATION

GOAL 1

Ensure equitable access of critical life skills including soft skills, financial, social, and conflict resolution skills are available to parents/legal guardians and taught to all students through the use of technology, community partnerships, and counseling

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
E.1.1	Integrate financial literacy into curriculum throughout all aspects of learning to include schools, clubs, and youth serving organizations	2022-2023	SCCPSS, JA, CGIC	Grants, Private/Public Partnership	\$
E.1.2	Facilitate comprehensive child development skills from birth through age five	2022-2026	DECAL, CGIC, SCCPSS	Grants, Private/Public Partnership	\$\$
E.1.3	Expand Georgia's BEST curriculum (incorporation of soft skills, communication, and leadership skills) in all middle and high schools and consider expansion into post-secondary education courses	2022-2026	DOL, SCCPSS, CGIC	Grants, Private/Public Partnership	\$\$
E.1.4	Implement school safety curriculum (including conflict resolution, peer mediation, bullying, social media, and cyber safety) across the school district	2024-2026	SCCPSS, CGIC	Grants, Private/Public Partnership	\$
E.1.5	Reduce discipline referrals resulting in out-of-school suspensions and address the racial disparity in out-of-school suspensions by utilizing peer mediation referrals	2022-2023	SCCPSS, CGIC, DJJ	Grants, Private/Public Partnership	\$
E.1.6	Expand conflict resolution and peer mediation in all schools for students and teachers	2022-2023	SCCPSS, DJJ, CGIC	Grants, Private/Public Partnership	\$
E.1.7	Provide equitable access to continuous education	2022-2023	SCCPSS, CGIC	Grants, Private/Public Partnership	\$
E.1.8	Offer budgeting and financial management courses to adults	2022-2023	CCCS, UGAE	Grants, Private/Public Partnership	\$

GOAL 2*Implement career track, internship, and mentorship programs between employers and students, while increasing leadership development programs between community organizations, businesses, and public schools to prepare students for employment and promote upward mobility*

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
E.2.1	Increase number of opportunities for youth and young adults to access job shadowing, apprenticeship programs, and internships to include “green-friendly” approaches to agriculture and infrastructure	2022-2023	SCCPSS, JA, CGIC, UGAE, LG	Grants, Private/Public Partnership	ST
E.2.2	Expand and enhance existing mentorship programs (peer mentors and adult mentors)	2022-2023	SCCPSS, JA, CGIC, COC	Grants, Private/Public Partnership	ST
E.2.3	Explore and encourage expansion of classroom lab opportunities for hands-on experience in middle and high school, to ensure equal opportunities at all campuses	2022-2023	SCCPSS	Grants, Private/Public Partnership	\$
E.2.4	Maintain at least 17 career clusters/pathway models of training opportunities that align with career demand and career occupations for all middle and high school students	2025-2026	SCCPSS, CGIC, SEDA, COC	SCCPSS, Grants, Private/Public Partnership	\$\$
E.2.5	Establish method and process for volunteer engagement with public schools	2022-2023	SCCPSS	SCCPSS	ST

GOAL 3*Plan for changing populations, capacities, and overcrowding and increase the quality of education and performances at SCCPSS*

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
E.3.1	Work with local governments and local planning agencies to ensure new development and expansion of schools are strategically developed with future growth in mind	2022-2023	SCCPSS	N/A	ST
E.3.2	Increase teacher funding and support	2022-2023	SCCPSS	SCCPSS, GA, Private/Public Partnership	\$\$
E.3.3	Increase standards for teachers seeking licenses and raise standards in areas where student outcomes are lowest	2022-2023	SCCPSS	SCCPSS, GA, Private/Public Partnership	\$



GOAL 4

Incentivize and promote parental involvement in schools by teaching parents to advocate for their child(ren), facilitating better communication between parents and school leadership, and eliminating barriers to parent engagement

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
E.4.1	Increase understanding and diversification of parental engagement to include assessment of family needs and resources	2022-2023	SCCPSS	SCCPSS, Grants, Private/Public Partnership	\$
E.4.2	Coordinate service and resources between youth serving organizations for better integration and reduce silos	2022-2023	SCCPSS, UWCE	SCCPSS, Grants, Private/Public Partnership	\$
E.4.3	Increase parental understanding of school attendance and ensure enforcement of truancy policies and facilitate broad awareness of barriers to school attendance	2022-2023	SCCPSS, DJJ	SCCPSS	ST
E.4.4	Encourage employers to provide incentives such as transit vouchers, paid "leave" time for parents to attend/participate in school functions	2022-2023	SCCPSS, UWCE, COC, SEDA, LG	SCCPSS, Grants, Private/Public Partnership	\$
E.4.5	Assess and expand resource allocation to increase access to affordable quality childcare	2022-2026	SCCPSS, UWCE, DECAL	SCCPSS, Grants, Private/Public Partnership, GA, DECAL	\$\$
E.4.6	Expand and maintain cultural diversity, equity and inclusion training and practices	2022-2026	SCCPSS, UWCE	SCCPSS, Grants, Private/Public Partnership	\$
E.4.7	Create parental support groups within community and faith-based organizations	2022-2023	SCCPSS, UWCE	SCCPSS, Grants, Private/Public Partnership	\$

GOAL 5*Ensure families and community members have the ability to promote and reinforce literacy and numeracy instruction that takes place in a student's learning environment*

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
E.5.1	Promote early reading and vocabulary development beginning at birth	2022-2023	SCCPSS, UWCE, DECAL	SCCPSS, Grants, Private/Public Partnership	\$
E.5.2	Promote reading and numeracy achievement on grade level through early intervention and comprehensive development	2022-2023	SCCPSS, LIB, LH, UWCE	SCCPSS, Grants, Private/Public Partnership	\$
E.5.3	Increase availability of children's books that promote reading and numeracy in health care settings, faith-based organizations, non-profit settings, and neighborhoods	2022-2023	SCCPSS, UWCE, LH, LIB, COC, LG	Grants, Private/Public Partnership	\$
E.5.4	Provide access for early childhood professionals to utilize community resources for reading and numeracy	2022-2026	SCCPSS, UWCE, LIB, LG	SCCPSS, Grants, Private/Public Partnership	\$



COMMUNITY HEALTH

GOAL 1

Effectively address mental health by educating the public and reducing stigma, increasing early intervention programs, removing gaps and barriers, and increasing access to treatment including returning and detained residents, children, adolescents, and the homeless

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
C.1.1	Expand network of providers to meet regularly and provide better coordination of services and leveraging of resources	2022-2023	UWCE, CGIC, LH, LG, PD, SBHU, DJJ, CCSD, BHU, GCSB	Grants, Private/Public Partnership, GA	ST
C.1.2	Increase access to recovery and crisis services and increase capacity of service providers to provide for those who lack resources	2022-2023	UWCE, CGIC, LH, LG, PD, SBHU, DJJ, CCSD, BHU, GCSB	Grants, Private/Public Partnership, GA	\$\$
C.1.3	Advocate for high quality transitional care management services, and advocate for expanded health insurance funding to equip supportive and rehabilitation housing services	2022-2026	UWCE, CGIC, LH, LG, PD, SBHU, DJJ, CCSD, BHU, GCSB	Grants, Private/Public Partnership, GA	ST
C.1.4	Integrate behavioral health screening with primary care assessments and services	2022-2023	UWCE, CGIC, LH, LG, PD, SBHU, DJJ, CCSD, BHU, GCSB	Grants, Private/Public Partnership, GA	\$
C.1.5	Enhance accessibility to behavioral health services by developing community-based and school-based behavioral health/counseling centers that operate on a sliding fee scale	2025-2026	SCCPSS, UWCE, CGIC, LH, LG, PD, SBHU, DJJ, CCSD, BHU, GCSB	Grants, Private/Public Partnership, GA	\$
C.1.6	Identify an organization with a steward who will create and maintain an online resource directory specific to behavioral health services	2022-2023	UWCE, CGIC, LH, LG, PD, SBHU, DJJ, CCSD, BHU, GCSB	Grants, Private/Public Partnership	\$
C.1.7	Increase employer and employee awareness and training regarding health insurance coverage to facilitate a broader understanding benefits of behavioral health services and Employee Assistance Program (EAP) resources	2022-2023	UWCE, COC, CGIC, LH, LG, PD, SBHU, GCSB	Grants, Private/Public Partnership, GA	ST
C.1.8	Increase suicide prevention efforts to include safety and resilience training	2022-2023	UWCE, CGIC, LH, PD, SBHU, DJJ, CCSD, BHU, GCSB	Grants, Private/Public Partnership, GA	\$
C.1.9	Advocate increased access to health care through a variety of resources	2022-2023	UWCE, CGIC, LH, LG, PD, SBHU, DJJ, CCSD, BHU, GCSB	Grants, Private/Public Partnership, GA	ST

GOAL 2*Invest in community-based health resources to increase health equity by providing access to preventive health services, health education, and strategies to encourage individuals and families to adopt healthy behaviors*

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
C.2.1	Expand availability of preventative services while including screening tests, counseling services, preventative medicine, and treatment that medical providers employ to identify and prevent illness before symptoms or problems associated with the illness occur	2022-2026	DCH, CHD, HS, CGIC, LH, LG, UWCE	Grants, Private/Public Partnership, GA	\$\$\$
C.2.2	Improve access to and enrollment in affordable health insurance, including Peach Care and Medicaid, and connection with primary care providers	2022-2023	DCH, CHD, HS, CGIC, LH, LG, UWCE	Grants, Private/Public Partnership, GA	\$
C.2.3	Assist healthcare providers and patients with opportunities for successful implementation of clinical guidelines to prevent and manage chronic illness, including but not limited to cancer, diabetes, weight management, heart disease, asthma and other significant community illnesses and diseases	2022-2026	CHD, HS, CGIC, LH, LG, UWCE	Grants, Private/Public Partnership, GA	\$\$
C.2.4	Provide consumer preventive education programs free (participatory education) including tele-medicine programs at school-based health centers and facilitate public recognition of success stories to encourage and motivate others to provide incentives	2022-2023	CHD, HS, SCCPSS, CGIC, LH, LG, UWCE	Grants, Private/Public Partnership, GA	\$\$\$

GOAL 3*Instill healthy practices in schools by providing comprehensive health education, nutrient-rich foods, opportunities for physical activity, and prevention education including but not limited to violence prevention*

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
C.3.1	Provide health and wellness educational programming specific to adolescents regarding risky behaviors	2023-2024	SCCPSS, HS, UWCE, CHD	Grants, Private/Public Partnership, GA	\$\$
C.3.2	Implement 30 minutes a day of physical exercise that fosters leadership, sportsmanship, and social skills for all students	2024-2026	SCCPSS, HS, UWCE, CHD	Grants, Private/Public Partnership, GA	\$
C.3.3	Request that employers provide health enrichment and wellness programs to all employees	2022-2023	SCCPSS, HS, UWCE, CHD, COC, LG, CGIC	Grants, Private/Public Partnership, GA	ST
C.3.4	Increase healthy snack options at public and private school events	2022-2023	SCCPSS, HS, UWCE, CHD	Grants, Private/Public Partnership, GA	\$



GOAL 4*Increase access to healthy food for populations that are most likely to be food-insecure such as older adults, children, those in poverty, and those who live in food apartheid*

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
C.4.1	Explore policy and funding mechanisms to eliminate food apartheid via a rotating schedule	2022-2023	SCCPSS, HS, UWCE, CHD, LG, CGIC	Grants, Private/Public Partnership, GA	\$
C.4.2	Create farmer support programs to support and expand community gardens, urban farmers, and educational programming for residential sharing, cooking, learning, etc.	2022-2023	HS, CHD, UGAE, LG	Grants, Private/Public Partnership, GA	\$\$
C.4.3	Provide educational programming and nutritional counseling specific to healthy cooking (serving sizes, use of local-home ground foods and herbs), health eating habits	2022-2023	SCCPSS, HS, UGAE, CHD, LH, LG	Grants, Private/Public Partnership, GA	\$
C.4.4	Create incentives with local grocery and convenience stores regarding product placement of healthy food options	2022-2023	HS, UGAE, CHD, LG	Grants, Private/Public Partnership, GA	\$
C.4.5	Request local institutions to examine their procurement policies to create a long-range plan for buying and using local produce	2022-2023	SCCPSS, HS, CHD, LG	Grants, Private/Public Partnership, GA	ST
C.4.6	Create and expand community gardens, education, and programming for the residential sharing, learning, cooking, etc.	2022-2023	HS, UGAE, CHD, LG	Grants, Private/Public Partnership, GA	\$
C.4.7	Expand urban agriculture to promote healthy eating as well as to encourage personal sustainability	2022-2023	HS, UGAE, CHD, LG	Grants, Private/Public Partnership, GA	\$



PUBLIC SAFETY

GOAL 1

Ensure better quality of life through multifaceted strategies of public safety. The strategies include reducing crime by focusing on asset building; meeting community needs; expanding visibility and capacity of resources and programs provided by first responders; and building trust between law enforcement and residents

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
PS.1.1	Increase capacity of “diversion” programs across all jurisdictions in Chatham County for first-time offenders to reduce case load, providing case management, restorative justice programs, and wrap around services via community partners	2025-2026	PD, DJJ, GA, CCSD, LG	LG, Grants, Private/Public Partnership, GA	\$\$\$
PS.1.2	Provide continuous evaluation on enhanced trainings and screenings for First Responders in all jurisdictions specific to trauma responsiveness, cultural sensitivity, confidentiality, and behavioral health, as well as ensuring these processes/procedures are made transparent to the community	2022-2023	PD, FD, EMS, LH, CCSD, LG	LG, Grants, Private/Public Partnership, GA	ST
PS.1.3	Expand, market, and engage community-based organizations with police actively through citizen engagement programming. Develop opportunities for law enforcement and families/children to interact peacefully at community events	2022-2026	PD, UWCE, CCSD, LG, CGIC	LG, Grants, Private/Public Partnership, GA	\$\$
PS.1.4	Re-institute waiting periods to purchase guns, limit local gun shows, and explore gun buy-back programs to reduce access to guns	2022-2023	PD, GA, CCSD, LG	LG, Grants, Private/Public Partnership, GA	\$\$\$
PS.1.5	Implement Project Step Forward (taking guns off the streets, breaking up gangs and groups).	2025-2026	PD, GA, CCSD, LG	LG, Grants, Private/Public Partnership, GA	\$\$\$
PS.1.6	Explore and develop criteria and implement recognition and award programs to further incentivize law enforcement who complete additional training towards best practices including categories such as de-escalation, implicit bias, trauma responsiveness, and other emerging fields	2022-2023	PD, CCSD, LG	LG, Grants	\$
PS.1.7	Develop domestic violence case worker teams so that social workers respond to domestic violence calls with law enforcement	2022-2023	PD, BHU, FD, EMS, LH, DJJ, DFACS, CCSD, LG	LG, Grants, Private/Public Partnership, GA	\$\$\$
PS.1.8	Increase capacity to improve re-entry programs including expungement, housing, employment, behavioral health services, and connection to additional wrap-around services	2022-2026	PD, DJJ, GA, CCSD, LG, HAS, DOL, UWCE, CGIC	LG, Grants, Private/Public Partnership, GA	\$\$\$

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
PS.1.9	Explore and expand victim, witness, and whistle blower programs to meet evidence-based practices ensuring information is confidential and those who report information feel safe	2022-2026	PD, FD, EMS, LH, CCSD, LG	LG, Grants, Private/Public Partnership, GA	\$
PS.1.10	Hold continuous community education and feedback sessions regarding the ongoing process of enhanced trainings and screenings for First Responders, where community members are able to be forthcoming about whether or not these trainings and screenings are effective	2022-2023	PD, CCSD, FD, EMS, LG, CGIC	LG, Grants, Private/Public Partnership, GA	\$
PS.1.11	Assess external and internal public safety policies with community input that can be created, reviewed, changed, and/or removed at the local level to ensure policies are implemented through an equitable lens	2022-2023	PD, DJJ, GA, CCSD, LG	LG, Grants, Private/Public Partnership, GA	\$
PS.1.12	Implement a pre-trial release texting service to ensure a return to court to end unnecessary stays in jail	2022-2023	CCDA, LG	LG, Grants, Private/Public Partnership, GA	\$\$
PS.1.13	Audit the internal culture within law enforcement/emergency management agencies for best policies and incentivize first responders into complying with those policies	2022-2023	PD, FD, EMS, DJJ, GA, CCSD, LG	LG, Grants, Private/Public Partnership, GA	\$\$
PS.1.14	Integrate environmental design elements that discourage criminal behaviors into the planning and construction of public space	2022-2023	PD, MPC, LG	LG, Grants, Private/Public Partnership, GA	ST



GOAL 2

Develop local and regional collaboration among organizations to improve the delivery of social services and to expand resources including but not limited to behavioral health and public health services

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
PS.2.1	Provide additional resources for residents with a behavioral health disorder through a continuum of care facility rather than jail	2025-2026	UWCE, CGIC, LH, LG, PD, SBHU, DJJ, CCSD, BHU, GCSB	Grants, LG, Public/Private Partnership, GA	\$\$\$
PS.2.2	Consider development of new and existing community-based facilities for use of a multi-agency resource centers to include behavioral health, wellness, adolescent development, learning center, computers, and senior activities	2026	UWCE, CGIC, LH, LG, PD, SBHU, DJJ, CCSD, BHU, GCSB	Grants, LG, Public/Private Partnership, GA	\$\$\$
PS.2.3	Develop a community information exchange between mental health, healthcare, public safety, and social services for clear collaboration	2025-2026	UWCE, CGIC, LH, LG, PD, SBHU, DJJ, CCSD, BHU, GCSB	Grants, LG, Public/Private Partnership, GA	\$\$
PS.2.4	Locate and maintain community centers in low wealth and under served districts with expanded operating hours, diverse services, and resources	2026	UWCE, CGIC, LG	Grants, LG, Public/Private Partnership, GA	\$\$\$
PS.2.5	Host an annual meeting of local funders and community residents to review community needs and outcomes	2022-2023	LG, UWCE, CGIC	Grants, LG, Public/Private Partnership, GA	\$
PS.2.6	Create a community resource and common platform for funders, to ensure accessibility for organizations	2026	UWCE, CGIC, LH, LG, PD, SBHU, DJJ, CCSD, BHU, GCSB	Grants, LG, Public/Private Partnership, GA	\$\$
PS.2.7	Establish working relationships between planning departments of neighboring jurisdictions to ensure alignment on long term projects and goals	2022-2023	MPC, CORE MPO, LG, PD	LG	ST

GOAL 3*Provide effective and efficient government services while ensuring that processes and procedures are planned and executed with transparency*

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE	
PS.3.1	Create clearer processes of the use of SPLOST funding regarding neighborhood improvements, infrastructure, parks, and community centers	2022-2023	LG, CGIC	LG	ST
PS.3.2	Conduct a countywide review of current policies and ordinances to consolidate and update where applicable	2025-2026	LG	LG	
PS.3.3	Convene representatives of neighborhood and homeowner associations countywide semi-annually and provide consistent feedback on projects	2022-2023	LG, CGIC	LG	ST
PS.3.4	Explore innovative methods of marketing and communicating with residents; implement use of smart phone notification methods that are neighborhood and community specific	2022-2023	LG, CGIC	Grants, LG, Public/Private Partnership, GA	\$
PS.3.5	Establish an asset life cycle replacement schedule for local public entities	2022-2023	LG	LG	ST



BROADBAND & FIBER-OPTICS

GOAL 1 *Ensure all of Chatham County has access to broadband service*

STRATEGY	PROJECT TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE
BB.1.1 Improve broadband services in unserved Chatham County	2022-2026	LG, Public/Private Partnerships, GA	Grants, Private/Public Partnership, GA	\$\$\$
BB.1.2 Make the necessary investments in broadband infrastructure to address the “digital divide” so that service reliability meets or exceeds National Telecommunications and Information Administration (NTA) upload and download speeds	2022-2026	LG, Public/Private Partnerships, GA	Grants, Private/Public Partnership, GA	\$\$\$
BB.1.3 Research Public/Private Partner agreements to add small cell sites and smart city components in under served areas to improve cellphone and broadband coverage and expand digital equity	2022-2026	LG, Public/Private Partnerships, GA	Grants, Private/Public Partnership, GA	\$\$
BB.1.4 Incorporate Virtual and Augmented Reality planning and as-built documents into the municipal review and planning process	2024-2026	LG, Public/Private Partnerships, GA, PD, FD, EMS	Grants, Private/Public Partnership	\$\$\$
BB.1.5 Implement strategies to decrease costs so all households have access to broadband services	2022-2023	LG, Public/Private Partnerships	Grants, Private/Public Partnership	\$\$



ONGOING ACTIVITIES

STRATEGIES	ANNUAL TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE
Continue the use of historic preservation as an economic driver	Ongoing	LG, HSF, SEDA	LG, Grants, Private/Public Partnerships	ST
Reference the Context Sensitive Design Manual when designing streets and roads	Ongoing	LG, CAT, CORE MPO	LG	ST
Allow new infrastructure (roads, water, sewer, hospitals, housing) only in areas where new growth is appropriate	Ongoing	LG, MPC	LG	LG
Educate residents on undertaking mitigation projects on individual properties	Ongoing	LG, GA, STF, GADNR	LG, Grants, Public/Private Partnership	\$
Prevent private or public investments in areas most at risk of damage	Ongoing	LG, MPC, GA, GADNR, GDOT, GAEPD, DCA, CEMA	LG, Grants, Public/Private Partnership	\$
Guide new development away from current or future climate change high-risk areas	Ongoing	LG, MPC, GA, GADNR	LG, Grants, Public/Private Partnership	\$\$
Promote resiliency and addressing the impacts of climate change on naturally occurring hazards (i.e., hurricanes, etc.)	Ongoing	LG, MPC, GA, GADNR	LG, Grants, Public/Private Partnership	\$
Ensure that at least 45% of the tree canopy is collectively maintained in each jurisdiction within Chatham County	Ongoing	LG, GFC, MPC, STF	LG, Grants, Public/Private Partnership	\$
Ensure residents and businesses plant diverse tree species to ensure tree canopy is varied to limit damage due to disease and pests	Ongoing	LG, GFC, MPC, STF	LG, Grants, Public/Private Partnership	\$
Educate property owners about the importance of trees to the community, the need to protect the region's tree canopy, and their value in maintaining property values	Ongoing	LG, GFC, MPC, STF	LG, Grants, Public/Private Partnership	\$
Reduce human activities that make effects of climate changes worse through education, policies, and regulations	Ongoing	LG, MPC, GA, GADNR, GDOT, GAEPD, DCA, CEMA	LG, Grants, Public/Private Partnership	\$
Provide support and safety nets for the residents with the fewest resources so they can respond and adapt to disruptions	Ongoing	LG, MPC, GA, GADNR, GDOT, GAEPD, DCA, CEMA	LG, Grants, Public/Private Partnership	\$\$\$

STRATEGIES	ANNUAL TIMELINE	LEAD PARTNER	FUNDING SOURCE	COST ESTIMATE
Reduce heat island effect on neighborhoods	Ongoing	LG, MPC, GA, GADNR, GDOT, GAEPD, DCA, CEMA	LG, Grants, Private/Public Partnerships	\$\$\$
Preserve and protect threatened and endangered plant and animal habitats	Ongoing	LG, MPC, GA, GADNR, GDOT, GAEPD, DCA, CEMA	LG, Grants, Private/Public Partnerships	\$\$\$
Promote that buildings should be designed with adaptation and resilience in mind	Ongoing	LG, MPC, GA, GADNR, GDOT, GAEPD, DCA, CEMA	LG, Grants, Private/Public Partnerships	\$
Encourage data and resource sharing across jurisdictions	Ongoing	LG, MPC, GA, GADNR, GDOT, GAEPD, DCA, CEMA	LG, Grants, Private/Public Partnerships	ST
Promote that homes, jobs, stores, parks, schools, and other destinations be placed close to each other so that people can easily walk, bike, use public transit, or drive shorter distances	Ongoing	LG, MPC, GDOT	LG	ST
Encourage green roofs, parks, street trees, and other elements that can reduce ambient air temperatures and filter pollutants from stormwater runoff and the air	Ongoing	LG, MPC, GA, GADNR, GFC, STF	LG, Grants, Private/Public Partnerships	\$
Support the City of Savannah's 100% Savannah Resolution	Ongoing	LG	N/A	ST
Advocate for state policies that support municipal clean energy plans	Ongoing	LG, MPC	LG	ST
Promote and educate the community about federal and state preservation tax incentives for rehabilitation	Ongoing	LG, MPC, SHF	LG, Grants, Private/Public Partnerships	\$
Balance the goals of heritage tourism with local concerns	Ongoing	LG, MPC, SHF, COC, SEDA	LG, Grants, Private/Public Partnerships	\$
Support projects that educate the public about archaeology and important Savannah and Chatham County cultural sites and resources	Ongoing	LG, MPC, SHF, COC, HPD	LG, Grants, Private/Public Partnerships	\$
Promote parental involvement in their child(ren)'s education	Ongoing	SCCPSS, CGIC	Grants, Private/Public Partnership	\$
Provide for all children from birth to age five receive ample opportunities for language rich adult-child interactions for critical brain development	Ongoing	SCCPSS, UWCE, DECAL, LH, LIB	SCCPSS, Grants, Private/Public Partnership, GA	\$\$



REPORT OF ACCOMPLISHMENTS

TASK NUMBER	ACTION/ IMPLEMENTATION STRATEGY	COMPLETED	UNDERWAY	POSTPONED	NOT ACCOMPLISHED	EXPLANATION	COMPLETION DATE
ECONOMIC DEVELOPMENT							
	Promote mixed-use development where appropriate with densities higher than 25 units per acre to encourage safe, sustainable neighborhoods		✓			Ongoing	
	Propose a policy to prioritize active transportation infrastructure to facilitate walking, biking, and transit to commercial corridors		✓				
	Evaluate a policy to reduce regulatory barriers for new businesses by establishing "code-light zones"		✓				
	Evaluate flexible corridor-specific design standards to create attractive, functional, and harmonious buildings and public spaces		✓				

TASK NUMBER	ACTION/ IMPLEMENTATION STRATEGY	COMPLETED	UNDERWAY	POSTPONED	NOT ACCOMPLISHED	EXPLANATION	COMPLETION DATE
ECONOMIC DEVELOPMENT							
	Improve access to education and trades to help the working poor, ex-offenders, and those with mental illness by providing a scholarship program or similar incentive		✓			Ongoing	
	Increase capacity of case management to provide employment, wrap-around and support services for families, and provide case management with education		✓			Ongoing	
	Increase awareness and use of tax incentives for those employers serving and employing specific populations		✓				
	Explore funding mechanisms to provide more financial support to a more diverse economy and establish action steps that will promote regional innovation		✓				
	Increase efficiency of permitting and licensing policies for businesses through streamlining procedures, education about the process		✓			Ongoing	
	Expand capacity of formal and informal support system to sustain and expand current, growing business throughout the county while considering the establishment of a program for existing business to mentor start-ups		✓			Modified to be included in similar strategy	



TASK NUMBER	ACTION/ IMPLEMENTATION STRATEGY	COMPLETED	UNDERWAY	POSTPONED	NOT ACCOMPLISHED	EXPLANATION	COMPLETION DATE
ECONOMIC DEVELOPMENT							
	Create a network of employers and training providers, through incentives to align training programs with opportunities for jobs		✓				
	Increase the number of opportunities for job shadowing, apprenticeship programs, and internships to include "green" careers, particularly targeted to youth and young adults		✓			Ongoing	
	Increase capacity and opportunities for individuals to receive skills that lead to employment		✓			Ongoing	
	Continue to facilitate the establishment of minority and women-owned businesses (M/WBE) as defined by the United States Small Business Administration Federal Contract Program		✓			Ongoing	
	Identify and remove obstacles to existing and proposed businesses in targeted redevelopment areas		✓			Ongoing	

TASK NUMBER	ACTION/ IMPLEMENTATION STRATEGY	COMPLETED	UNDERWAY	POSTPONED	NOT ACCOMPLISHED	EXPLANATION	COMPLETION DATE
LAND USE							
	Provide for pedestrian-oriented, mixed-use development options in the Zoning Ordinance	✓				Updated Savannah Zoning Ordinance	2019
	Refine policies to reduce on-site parking requirements and enhance walking and bicycling infrastructure		✓				
	Refine policies to extend Complete Streets design principles into land development		✓				
	Implement urban development plans for areas affected by the removal of the I-16 flyover and the construction of a new arena and canal district master plan			✓		I-16 flyover removal delayed	
	Establish new public realm, consistent with that of the town plan, in areas adjacent to downtown Savannah		✓			Ongoing	



TASK NUMBER	ACTION/ IMPLEMENTATION STRATEGY	COMPLETED	UNDERWAY	POSTPONED	NOT ACCOMPLISHED	EXPLANATION	COMPLETION DATE
LAND USE							
	Review and consolidate policies, procedures where appropriate countywide		✓			I	
	Consider consolidation of local government				✓	Ongoing	Removed due to insufficient support
	Use principles of ecology to establish a minimum percentage of the total land area within Chatham County to be maintained as open spaces		✓				
	Prioritize transportation projects that link parks and open spaces by walking, biking, and public transit		✓			Ongoing	
	Develop a set of criteria to determine which neighborhoods can benefit from action plans that address issues such as housing, vacant property, transportation, and quality of life		✓				
	Assemble stakeholders within neighborhoods and develop action plans to inform land use, housing, transportation, and economic development priorities		✓			Ongoing	

TASK NUMBER	ACTION/ IMPLEMENTATION STRATEGY	COMPLETED	UNDERWAY	POSTPONED	NOT ACCOMPLISHED	EXPLANATION	COMPLETION DATE
TRANSPORTATION							
	Identify opportunities to create multi-modal transportation that links employees to employers		✓			Ongoing	
	Continuously evaluate opportunities for road diets and traffic calming on existing streets and implement cost-feasible projects		✓			Ongoing	
	Propose a policy to prioritize pedestrian infrastructure improvements (such as sidewalks and crosswalks) near schools, bus stops, and commercial corridors		✓			Working on the updates to the Complete Streets Policy for Savannah that will include direction to prioritize pedestrian (and bicycle) improvements equitably and accommodations for people with disabilities, both on sidewalks/crosswalks as well as during construction phases. Savannah is working on sidewalk implementation with SPLOST funding, to include sidewalk implementation plans based around Title I schools.	
	Propose a Complete Streets policy for Chatham County	✓				Policy developed	2015



TASK NUMBER	ACTION/ IMPLEMENTATION STRATEGY	COMPLETED	UNDERWAY	POSTPONED	NOT ACCOMPLISHED	EXPLANATION	COMPLETION DATE
TRANSPORTATION							
	Work with municipalities in order to explore funding options to expand public transportation in Chatham County		✓				
	Identify funding to provide convenient pedestrian and bicycle access from public transportation termini to employment centers, institutions, commercial areas, schools, and recreational facilities		✓				
	Refine policy to accommodate people with disabilities on all sidewalks and crosswalks		✓			Multi-jurisdictional funding efforts and expansion efforts being discussed	
	Evaluate enhancing the transit system to make it more frequent and reliable on corridors with high densities of residents and jobs		✓			Ongoing	
	Prioritize the placement of bus route and schedule information at every stop and provide real-time bus location and arrival information		✓			Currently in-progress by CAT	
	Identify funding to enhance the usefulness and appearance of bus stops by adding shelters, lighting, benches, wastebaskets, and other amenities		✓			Currently in-progress by CAT	
	Evaluate new partnerships to expand transit service beyond current district and ridership		✓			Currently in-progress by CAT	

TASK NUMBER	ACTION/ IMPLEMENTATION STRATEGY	COMPLETED	UNDERWAY	POSTPONED	NOT ACCOMPLISHED	EXPLANATION	COMPLETION DATE
TRANSPORTATION							
	Evaluate road construction projects to ensure they are compatible with local characteristics and transportation amenity corridors		✓			Ongoing	
	Evaluate the impact of Sea Level Rise on proposed transportation systems, particularly relating to improvements of existing roads, bridges and related infrastructure		✓			Ongoing	
	Explore alternate routes for heavy equipment, trucks and those carrying hazardous materials countywide		✓				
	Consider policy and infrastructure recommendations from the Freight Transportation Plan to enhance safety and efficiency		✓				
	Reference the Context Sensitive Design Manual when designing roadways		✓			Currently implemented by GDOT	
	Consider policies that maintain and enhance an intermodal transportation system which sustains economic activity by linking trucking facilities, rail terminals, airports, and seaports with limited access roads		✓				



TASK NUMBER	ACTION/ IMPLEMENTATION STRATEGY	COMPLETED	UNDERWAY	POSTPONED	NOT ACCOMPLISHED	EXPLANATION	COMPLETION DATE
HOUSING							
	Refine policies to encourage the preservation and rehabilitation of existing housing units		✓				
	Gather information on best practices to encourage and improve housing counseling programs		✓				
	Evaluate and consider policies that increase the range of approved home occupations		✓				
	Develop a regional housing plan		✓			Countywide Affordable Housing Team Developed	
	Evaluate an Inclusionary Zoning policy as a way to increase the supply of affordable housing		✓				
	Propose policies to allow for a wider variety of housing types to be built in existing neighborhoods		✓				
	Evaluate policies that allow infill development using unconventional housing styles such as "tiny homes" and prefabricated homes		✓				

TASK NUMBER	ACTION/ IMPLEMENTATION STRATEGY	COMPLETED	UNDERWAY	POSTPONED	NOT ACCOMPLISHED	EXPLANATION	COMPLETION DATE
HOUSING							
	Create clearer process of use of SPLOST funding in regards to neighborhood improvements, infrastructure, parks, and community centers		✓			Ongoing	
	Adopt and implement "complete streets" ordinance to include appropriate roads (new, expanded and resurfaced) countywide restripe while adding traffic calming improvements and green space where appropriate	✓				Policy originally developed and adopted in 2015 for Savannah. Working on the updates to the Complete Streets Policy for Savannah	2015
	Provide public/private incentives to encourage an array of transit opportunities to include car pool, park and ride sites, public transit, cycling, etc		✓				
	Conduct a feasibility study in order to provide a more efficient safe, well-maintained parks and recreation facilities in all areas, with special focus on high crime areas		✓			Ongoing	
	Evaluate the vulnerability of proposed residential and commercial developments to increased flooding due to sea level rise		✓			Ongoing process development	



TASK NUMBER	ACTION/ IMPLEMENTATION STRATEGY	COMPLETED	UNDERWAY	POSTPONED	NOT ACCOMPLISHED	EXPLANATION	COMPLETION DATE
NATURAL RESOURCES							
	Propose policies limiting allowable impervious coverage for new development		✓				
	Gather information on incentives to support energy efficiency and natural resource protection in new construction		✓			Savannah established an Office of Sustainability where information can be accessed	
	Identify funding for the Chatham County Resource Protection Commission and its land conservation efforts that include protecting high priority habitats			✓		Delayed due to funding	
	Develop a plan to repurpose publicly owned natural areas and open spaces to provide permanently protected habitat areas and public recreational areas		✓			Ongoing	
	Develop policies to facilitate coastal ecosystem migration through the maintenance and restoration of open space		✓			Ongoing	

TASK NUMBER	ACTION/ IMPLEMENTATION STRATEGY	COMPLETED	UNDERWAY	POSTPONED	NOT ACCOMPLISHED	EXPLANATION	COMPLETION DATE
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NATURAL RESOURCES

	Develop a long-range regional plan for sea level rise that evaluates multiple adaptation methods		✓			Development of a Coastal Empire Resiliency Network has begun with next steps being regional collaboration	
	Develop policies and procedures to improve tree preservation and replanting during development		✓			Ongoing	
	Propose a No Net Loss policy to improve tree preservation and replanting during development		✓				
	Develop policies to reduce the volume of waste entering Chatham County landfills through increased recycling and material use		✓			Ongoing	
	Gather data on best practices to reduce illegal dumping throughout Chatham County		✓				
	Explore feasibility of composting for institutional, commercial, and residential areas		✓			Ongoing—changes at the State/ GA EPD level are needed for larger expansion	
	Explore the feasibility of economic development activities utilizing locally sourced recycled materials		✓			Ongoing	



TASK NUMBER	ACTION/ IMPLEMENTATION STRATEGY	COMPLETED	UNDERWAY	POSTPONED	NOT ACCOMPLISHED	EXPLANATION	COMPLETION DATE
NATURAL RESOURCES							
	Gather information on all sources of air pollution and best practices to reduce air pollution		✓				
	Propose policies that will protect air quality and benefit human health		✓			Ongoing—Savannah's 100% Clean Energy Policy will assist in bettering air quality for the region	
	Amend existing wetlands protection regulations to include protection for functional wetlands and functional isolated wetlands		✓				
	Gather information and best practices and procedures that integrate sea level rise into land use planning		✓				
	Propose policies and procedures that integrate sea level rise into land use planning		✓			Development of a Coastal Empire Resiliency Network has begun with related efforts to include policy recommendations	

TASK NUMBER	ACTION/ IMPLEMENTATION STRATEGY	COMPLETED	UNDERWAY	POSTPONED	NOT ACCOMPLISHED	EXPLANATION	COMPLETION DATE
QUALITY OF LIFE: HISTORIC PRESERVATION & CULTURAL RESOURCES							
	Continuously identify culturally and historically significant resources		✓			Ongoing	
	Refine policies to conserve and enhance the distinguishing characteristics of historic neighborhoods, including intangible characteristics such as language, art, music, and foods		✓			Ongoing	
	Propose a policy regarding the ownership, treatment, and curation of archeological artifacts		✓			Savannah adopted and archaeology ordinance in December 2019. County Resource Protection Commission (RPC) awaiting to identify funding. RPC includes associated policy implementation efforts	



TASK NUMBER	ACTION/ IMPLEMENTATION STRATEGY	COMPLETED	UNDERWAY	POSTPONED	NOT ACCOMPLISHED	EXPLANATION	COMPLETION DATE
QUALITY OF LIFE: HEALTH							
	Expand availability of preventative services while including screening tests, counseling services, preventive medicine, and treatment that medical providers employ to identify and prevent illness before symptoms or problems associated with illness occur		✓			Ongoing	
	Improve access to and enrollment in affordable health insurance, including Peachcare and Medicaid, and connection with primary care providers		✓			Ongoing	
	Assist healthcare providers and patients with promising opportunities for successful implementation of clinical guidelines for chronic illness including but not limited to cancer, diabetes, weight management, heart, respiratory and other significant community illnesses and diseases		✓			Ongoing	
	Develop a comprehensive parks & recreation plan that address the special needs of families, the obese, elderly, and disabled citizens while providing multi-use facilities including swimming pools, improved access to water for boating and fishing, and an improved bikeways		✓			In development	

TASK NUMBER	ACTION/ IMPLEMENTATION STRATEGY	COMPLETED	UNDERWAY	POSTPONED	NOT ACCOMPLISHED	EXPLANATION	COMPLETION DATE
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QUALITY OF LIFE: HEALTH

	Encourage network of providers to meet regularly and provide better coordination of services and leveraging of resources		✓				
	Increase access to crisis services and increase capacity of service providers to provide for those who lack resources		✓			Ongoing	
	Advocate for high quality transition service for specifically targeted population, and advocate for expanded health insurance funding to equip supportive and rehabilitative housing services		✓			Ongoing	
	Integrate behavior health screening with primary care assessments and services		✓				
	Enhance accessibility to mental health services by developing community-based and/or school-based mental health/counseling centers		✓				
	Identify an organization or steward who will create and maintain an online resource directly specific to mental health services		✓			Ongoing	



TASK NUMBER	ACTION/ IMPLEMENTATION STRATEGY	COMPLETED	UNDERWAY	POSTPONED	NOT ACCOMPLISHED	EXPLANATION	COMPLETION DATE
QUALITY OF LIFE: HEALTH							
	Provide health and wellness educational programming specific to adolescents regarding risky behaviors		✓			Ongoing	
	Implement 30 minutes a day or physical exercise that fosters leadership, sportsmanship, social skills for all students		✓				
	Encourage employers to provide health enrichment and wellness programs to all employees		✓			Ongoing	
	Provide additional resources for the mentally ill through a continuum of care facility rather than jail		✓			Ongoing	
	Consider community based facilities for use of a multi-agency resource center (MARC) to include behavioral health, wellness, and child development	✓				Front Porch established	2018
	Expand the collaboration effort through the use of a common platform for social services registration		✓				
	Create and maintain community centers in low-income with expanded operating hours and diverse services and resources		✓			Ongoing	

TASK NUMBER	ACTION/ IMPLEMENTATION STRATEGY	COMPLETED	UNDERWAY	POSTPONED	NOT ACCOMPLISHED	EXPLANATION	COMPLETION DATE
QUALITY OF LIFE: HEALTH							
	Explore policy and funding mechanisms to increase access to produce to various "food deserts" on a rotating schedule		✓			Continued expansion of Farm Truck 912 into Chatham County's jurisdictions	
	Create farmer support programs to support and expand community gardens, urban farmers, and educational programming for residential sharing, cooking, learning, etc.	✓				The local Chatham County UGA Extension Agency has developed supportive programs specific to farmers, cooking, and home gardens	2016
	Provide educational programming and nutritional counseling specific to healthy cooking (serving sizes, use of local-home ground foods and herbs), health eating habits		✓			Ongoing	
	Propose policy to support the development and maintenance of community gardens and reduce regulatory barriers to urban agriculture	✓				Chatham County and Savannah's policies allow for community gardens	Savannah last updated in 2012



TASK NUMBER	ACTION/ IMPLEMENTATION STRATEGY	COMPLETED	UNDERWAY	POSTPONED	NOT ACCOMPLISHED	EXPLANATION	COMPLETION DATE
QUALITY OF LIFE: EDUCATION							
	Integrate financial literacy into curriculum throughout all aspects of learning to include schools, clubs and youth serving organizations		✓			Ongoing	
	Facilitate comprehensive child development from birth through age three		✓			Ongoing	
	Expand Georgia's BEST curriculum in all middle and high schools, and consider expansion into postsecondary education courses		✓			Ongoing	
	Implement school safety curriculum (include conflict resolution, bullying, social media safety)		✓			Ongoing	
	Reduce discipline referrals resulting in out-of-school suspensions and address the racial disparity in out-of-school suspensions		✓			Ongoing	
	Promote reading and numeracy achievement on grade level		✓			Combined with similar strategy	
	Increase number of opportunities for youth to access job shadowing, apprenticeship programs, and internships to include "green" careers		✓			Ongoing	
	Promote early reading and vocabulary development		✓			Combined with similar strategy	

TASK NUMBER	ACTION/ IMPLEMENTATION STRATEGY	COMPLETED	UNDERWAY	POSTPONED	NOT ACCOMPLISHED	EXPLANATION	COMPLETION DATE
QUALITY OF LIFE: EDUCATION							
	Increase understanding and diversification of parental engagement and involvement to include assessment of family dynamic and supports needed		✓				
	Coordinate service and resources between youth serving organizations for better integration and reduce silos		✓			Ongoing	
	Increase parental understanding of school attendance and ensure enforcement of truancy policies and facilitate broad awareness of barriers to school attendance		✓			Ongoing	
	Encourage employers to provide incentives such as transit vouchers, paid "leave" time for parents to attend/participate in school functions		✓				
	Increase and diversify use of alternative methods of communication with parents; implement use of smart phone notification methods to all parents - school specific		✓			Ongoing	



TASK NUMBER	ACTION/ IMPLEMENTATION STRATEGY	COMPLETED	UNDERWAY	POSTPONED	NOT ACCOMPLISHED	EXPLANATION	COMPLETION DATE
QUALITY OF LIFE: PUBLIC SAFETY							
	Increase capacity of "diversion" program for first-time offenders to lower case load; providing case management, restorative justice program and wrap around services via community partners and/ or multi-agency resource center (MARC)	✓				Front Porch established	2018
	Provide training for law enforcement specific to cultural diversity confidentiality and sensitivity to reporting as well as to mental and behavioral health issues in the community		✓			Ongoing	
	Expand market and engage community based organizations with police activity through programs such as: Citizens Academy; Police Activity League. Develop opportunities for law enforcement and families/children to interact peacefully		✓			Ongoing	
	Reduce access to guns by re-instituting waiting periods for purchase, limited local gun shows, explore gun buy-back programs		✓				
	Implement Project Step Forward (taking guns off the streets, breaking up gangs and groups)		✓			The "Show Us Your Guns" program, being developed by the Chatham County District Attorney's Office is set to be funded in 2021	

TASK NUMBER	ACTION/ IMPLEMENTATION STRATEGY	COMPLETED	UNDERWAY	POSTPONED	NOT ACCOMPLISHED	EXPLANATION	COMPLETION DATE
QUALITY OF LIFE: PUBLIC SAFETY							
	Implement environmental design practices shown to discourage criminal activities		✓			Ongoing	



APPENDIX

